Meeting of the Governing Committee Texas FAIR Plan Association



Teleconference/Web Conference**

December 7, 2020

Webinar

3:00 p.m.

Interested parties can listen to the meeting live by going to www.texasfairplan.org.

Go to "About Us/Board Meetings" and access the video conferencing website with instructions available on www.texasfairplan.org.

- 1. Call to Order Reminder of the Anti-Trust Statement
 - A. Welcoming Remarks John Miletti

5 minutes

- B. Reminder of Anti-Trust Statement John Miletti or Counsel
- C. Meeting Format Information Kristina Donley
- 2. Consideration and Action to:

Approve the Minutes from Prior Governing Committee Meetings – *John Miletti**

5 minutes

3. TFPA Operational Highlights – John Polak

5 minutes

4. Financial 30 minutes

Consideration and possible action on the following Financial topics:

- A. Report of the Secretary/Treasurer Wendy Mueller*
 - 1. Income Statement
 - 2. Management Discussion and Analysis
- B. Financial Statement Review by Staff Jerry Fadden
 - 1. Income Statement and Expense Statement
 - 2. Balance Sheet
 - 3. Cash & Short-Term Investments
 - 4. Cash Flow Statement
 - 5. Historical Data
- 5. Actuarial *Jerry Fadden*

15 minutes

Consideration and possible action on the following Actuarial topics:

- A. Reserve Adequacy
- B. Policy Count/Exposures
- C. Rate Indications*
- 6. Internal Audit Bruce Zaret Weaver

20 minutes

Consideration and possible action on the following Audit topics:

- A. Internal Audit Status Update
- B. Risk Assessment and Audit Plan

Texas FAIR Plan Agenda 1

7. Underwriting – *Denise Larzalere*

10 minutes

Consideration and possible action on the following Underwriting topics:

A. Operational Review Update

8. Claims 15 minutes

Consideration and possible action on the following Claims topics:

- A. Claims Operations Overview Dave Williams
- B. Claims Litigation David Durden

9. TFPA Operations

20 minutes

Consideration and possible action on the following:

- A. IT System Enhancements Camron Malik
- B. Communications Update Jennifer Armstrong
- C. Review/Approval of 2021 Budget John Polak*

10. Closed Session (Governing Committee Only)

30 minutes

- A. Personnel Issues
- B. Legal Advice
- 11. Consideration of issues related to matters deliberated in closed session that may require action, if any, of the Governing Committee*

5 minutes

12. Future Meetings – John Polak

5 minutes

- February 22, 2021 Webinar
- May 17, 2021 Webinar
- August 2021 TBD

13. Committees – John Miletti

5 minutes

14. Adjourn

Estimated Total Length of Meeting

2 hours 50 minutes

Texas FAIR Plan Agenda 2

^{*}Indicates item on which the General Manager believes the TFPA Governing Committee is likely to take action. However, the Governing Committee may take action on any item that appears on this agenda.

^{**} In accordance with Governor Abbott's directive suspending certain statutory provisions relating to open meetings and requiring certain actions of the boards of governmental bodies, this meeting may be conducted entirely by teleconference or web conference with no one gathered at a physical location.

1. Anti-Trust Statement



Anti-Trust Statement

The creation and operation of the Fair Access to Insurance Requirements (FAIR) Plan Association is authorized under Article 21.49A (now Chapter 2211) of the Texas Insurance Code. The Governing Committee is authorized to administer the FAIR Plan.

When involved in meetings or other activities of the FAIR Plan, Governing Committee members and insurer and agent participants are bound to limit their discussions and actions to matters relating solely to the business of the FAIR Plan and shall not discuss or pursue the business interests of individual insurers, agents, or others. There should be no discussions of or agreements to act that serve to restrain competition. This prohibition includes the exchange of information concerning individual company rates, coverage, market practices, claim settlement practices and other competitive aspects of individual company operations. Each member is obligated to speak up immediately for the purpose of preventing any discussion of any of the foregoing subjects. Counsel is asked to help us be mindful of these restraints and to alert us when our discussion goes into any of the prohibited subject areas.

2. Approve the Minutes

Minutes of the Texas FAIR Plan Association Governing Committee Meeting Teleconference (Webinar)



5700 South Mopac Expressway Building A Austin, Texas 78749

August 3, 2020

The Following Governing Committee Members were Present, Representing:

1.	John Miletti, Chair	Travelers
2.	Mark Solomon, Vice Chair	Assurnet
3.	Wendy Mueller, Secretary/Treasurer	State Farm
4.	Debbie King	Republic
5.	Frank Baumann	Public Member
6.	Georgia Neblett	Public Member
7.	Tim McCarthy	Texas Farm Bureau
8.	Marilyn Hamilton	Public Member
9.	Edward J. (E. Jay) Sherlock	Public Member
10	Carica Marrison	LICAA

10. Corise Morrison USAA

11. Marianne Baker Ex-Officio Non-Voting Member, TDI

The Following TFPA Staff, Counsel, and Agents were Present:

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A.	John Polak, General Manager	TFPA
В.	Jerry Fadden, Chief Financial Officer	TFPA
C.	Denise Larzalere, VP Underwriting	TFPA
D.	Dave Williams, VP Claims	TFPA
E.	David Durden, VP Legal	TFPA
F.	Jennifer Armstrong, VP Communications and	TFPA
	Legislative Affairs	
G.	Camron Malik, Chief Information Officer	TFPA
Н.	Amy Koehl, Executive Assistant	TFPA
l.	Kristina Donley, Senior Instructional Designer	TFPA
J.	Mike Perkins, Association Counsel	Perkins Law Group, PLLC
K.	Katie Porter, Association Counsel	Perkins Law Group, PLLC

<u>The Association's Webinar Tool Attendance Report Indicates the Following Attendees were online:</u>

- 1. Ebony Cormier
- 2. Sarah Edstrom
- 3. Jesus Guerrero
- 4. Xiuyu Li
- 4. Stuart Harbour
- 5. David Muckerheide
- 7. Jim Murphy
- 6. Daryl Parrish
- 7. Anna Stafford
- 8. Aaron Taylor
- 9. Clark Thomson

- 1. <u>Call to Order:</u> Chairman John Miletti called the meeting to order at 3:03 p.m. Governing Committee members were provided with a copy of the anti-trust statement and reminded of the prohibitions in the anti-trust statement by counsel. Kristina Donley provided housekeeping information to the attendees. Mr. Perkins conducted a roll call of attendees.
- 2. <u>Approval of the Minutes from Prior Governing Committee Meeting:</u> The minutes from the May 11, 2020 meeting in Austin were reviewed. Ms. Neblett moved to approve the minutes. Ms. Mueller seconded the motion. The motion passed.
- 3. <u>TFPA Operational Highlights:</u> Mr. Polak reported the Association secured \$490 million in total funding for the 2020 hurricane season. Nearly 1,000 adjuster resources were trained virtually in the claims department's annual Hurricane Preparedness and Adjuster Certification Conference. Operating expenses remain below plan for Q2 2020. The Association is on track to complete objectives for all strategic initiates in 2020. Underwriting and claim service levels exceeded turnaround time and quality standards. The Association remains well below plan on litigated claims and complaints in Q2 2020.

4. Financial:

- A. <u>Report of the Secretary/Treasurer</u>: Ms. Mueller reviewed the Treasurer's Report. Ms. Morrison moved to approve the report. Mr. Solomon seconded the motion. The motion passed.
- B. Financial Statement Review by Staff: Year to date direct written premiums through June 2020 totaled \$441.9 million, a decrease of 7.9% from the \$45.5 million for the same period in the prior year due to continued declines in policy count. Direct written premium was \$3.1 million higher than the budgeted \$38.8 million. Policies in force totaled 76,406 or 1,406 policies above the budget of 75,000. Direct premiums earned through June 2020 were \$41.5 million or \$4.7 million (10.1%) lower than the same period in 2019 and \$1.7 million higher than the budget of \$39.9 million.

Texas FAIR Plan Association successfully placed the 2020-2021 reinsurance program, incepting on July 1, 2020. The program provides coverage of \$385 million in excess of a \$40 million initial retention. In addition, the program includes a "second event" cover that reduces the net retention to \$10 million. The program includes a reinstatement option and a reinstatement premium protection cover. The 2020 program provides coverage for roughly a 1-in-100 year event based on a blend of catastrophe model results. The program was placed at a cost of \$28.8 million, slightly less than the 2020 budget of \$29.1 million.

Total ceded earned premiums for the six months ended June 30, 2020 were slightly higher than budget at \$14.6 million. Ceded premium is written in July of each year and earned throughout the following twelve months. Net earned premium for

January through June 2020 totaled \$26.9 million which exceeded the budget of \$25.3 million by \$1.6 million.

Year to date direct losses and LAE totaled 420.9 million and were based on estimated reserves as calculated by our internal actuary as of June 30, 2020. Losses and LAE are above budget by \$5.4 million due primarily to losses related to spring storm activity and an explosion at the Watson Grinding & Manufacturing facility in Houston on January 24, 2020. The YTD loss ratio is 50.4% compared to the budgeted loss ratio of 39.0%.

Total year to date operating expense is \$7.2 million was under budget by \$439,000. Costs incurred year to date for IT consultants were overbudget by \$316,000 but were more than offset by savings in IT personnel, hardware and software expenses which were under budget by \$465,000. Other notable items under budget were underwriting personnel (\$79,000), surveys and inspections (\$52,000) and postage/telephone in operations which combined was under budget by \$80,000.

Commission expense and premium taxes year to date were above budget by \$281,000 or 5.7% due to higher than budgeted written premium. Year to date gross investment income was \$117,000 which is \$192,000 below the budget of \$308,000. This trend is likely to continue give the recent Fed rate cuts in response to the economic threats associated with the Coronavirus outbreak.

TFPA's financial results for the six months ended June 30, 2020 reflect a net loss of \$6.2 million compared to the budgeted loss of \$2.7 million. The ending surplus as of June 30, 2020 was \$5.8 million or \$6.3 million below the surplus at December 31, 2019 as of \$12.1 million. Surplus was also reduced year to date by \$250,000 due to an increase in non-admitted assets which was primarily prepaid license fees for Guidewire software.

C. 2020 Hurricane Season Funding Including Renewal of Line of Credit: TFPA successfully placed the 2020-2021 reinsurance program, incepting on July 1, 2020. The 2020 program provides coverage for roughly a 1 in 100 year event based on a blend of catastrophe model results. The program provides coverage of \$385 million in excess of a \$40 million initial retention. In addition, the program includes a \$30 million "second event" cover that reduces the net retention to \$10 million. The program includes a reinstatement option and a reinstatement premium protection cover. The program was placed at a cost of \$28.8 million, slightly less than the 2020 budget of \$29.1 million. Mr. Miletti asked about the most favorable terms available. Mr. Fadden said with the ongoing pandemic and dislocation in capital markets, the price of credit has gone up. The credit depends on the security of the member companies. Mr. Fadden cannot predict what the fees will be. If they aren't acceptable, staff will circle back to the governing committee. The governing committee asked Mr. Fadden to secure firm quotes and convene another meeting. Staff will poll for another meeting date at the end of the month.

D. Selection of Auditors/Accountants for 2020: Each year, the Association retains an accounting firm to conduct an audit of the Association's financial statements as of and for the year ended December 31. Pursuant to an RFP process in 2013, Calhoun, Thomson + Matza (CTM) was selected to continue in their role as the Association's independent auditor. Ms. Neblett moved the governing committee of the Association, acting as the audit committee, authorizes and directs that the firm of Calhoun, Thomson + Matza be engaged to conduct the upcoming annual audit of the Association's financial statements on the terms set forth in the engagement letter included in the board book. Ms. Neblett then amended the motion to state the board will look for staff to conduct an RFP for accounting/auditing services in 2021. Mr. Polak asked if that item should be included separately or could her amendment be included. Mr. Perkins said it could be included as one. Ms. Neblett changed her amendment to recommend to the TWIA board that they also recommending conducting an RFP in 2021. Ms. Morrison seconded the motion. The motion passed.

5. <u>Actuarial</u>:

A. <u>Reserve Adequacy:</u> TFPA actuarial staff has completed a review of Texas FAIR Plan Association loss and loss adjustment expense reserves as of June 30, 2020.

Based on this review the "indicated" ultimate costs of Harvey is \$84.2 million, almost the same as the indicated ultimate loss and expense estimate based on the review at March 31, 2020. Due to uncertainties surrounding the adequacy of case reserves and the outcomes of disputed claims, the "selected" ultimate gross loss and expense estimate has been maintained at \$85 million.

As of June 30, 2020, TFPA carried \$26.5 million in total gross loss and loss adjustment expense reserves with \$10.1 million of the total gross losses and expenses ceded to reinsurance companies rated A- or better by A.M. Best Company. Collectability risk has been reviewed and found to be immaterial relative to total gross reserve.

In the opinion of the senior actuary, the Association's net reserves met the requirements of the insurance laws of Texas, were consistent with reserves computed in accordance with accepted actuarial standards and principles and made a reasonable provision for all combined unpaid loss and loss expense obligations of the Association under the terms of its contracts and agreements. The opinion of the senior actuary on the loss and loss adjustment expense reserves net of ceded reinsurance assumes that all ceded reinsurance is valid and collectible.

6. Internal Audit:

A. <u>Internal Audit Status & Update:</u> Mr. Zaret reported current activities for internal audit include reviews of accounts receivable, underwriting, reinsurance, database and application administration and claims. Upcoming audits include financial close and reporting, risk assessment, disaster recovery, facilities and services, communications and legal and compliance/legislative.

7. Underwriting:

A. Operational Review Update: Underwriting continues to have consistent turnaround time on all policy transactions. The goal is to issue 90% of new business submissions, endorsements, renewals and cancellations within 10 days. The department is surpassing this standard with over 96% of all transactions processed within 10 days and with approximately 80% of new business via straight through processing.

Quality assurance scores on the underwriting decisions continue to meet or exceed established goals. Customer service telephone response time is within our established goals. Staff continues to experience increased call volume since transitioning to telework. Payment leniency (telephone payments) have increased as well as general training questions from agents. Staff has increased utilization of the external call center and modified some scheduling to ensure acceptable service levels. Service observation (listening to phone calls and scoring them) continues as well as calibrating expectations within the entire Association.

Underwriting operated under budget in the second quarter, driven by lower head count and fewer inspections. Due to the COVID-19 health crisis, interior inspections have been suspended and are following recommended and required health guidelines to complete exterior inspections as needed.

Ten agents (100 properties/policies) were selected for review in the first quarter of 2020 to verify compliance with the declination of coverage requirement and TFPA producer requirements and performance standards. All 10 agents have responded with two receiving extensions to provide documentation due to the public health crisis. Proof of declination was received for 85% of the policies selected from the eight agents who have provided documentation. Staff is following up for outstanding proof of declinations. Signed applications and eligibility statements were provided for approximately 91% of the policies selected from the eight agents who have provided documentation. Staff is following up with the agents who have not yet provided signed applications. All 10 agents have an active property and casualty insurance license and all 10 agents have the required direct standards market appointments.

Management has notified CGI that about the decommission of the I/O policy administration system effective September 30, 2020 with a cost savings of approximately \$110,000 per month. All policies and claims previously housed in CGI have migrated to the new Guidewire Policy Center and Claims Center.

8. <u>Claims</u>:

A. <u>Claims Operations:</u> TFPA had only 700 policies in force that were in the path of any hurricane force winds. Only 55 claims were reported as of this morning for Hurricane Hanna. Mr. Williams reported that first notice of loss to property

- inspection was 2.6 days. Total cycle time from first notice of loss to payment was 8.4 days. There have only been 2 complaints through the end of June.
- B. <u>Claims Litigation:</u> Mr. Durden reported there were seven first party and one third party suits for the second quarter. There were 47 first party suits closed in the quarter. The majority of the suits are held by the Buzbee Law Firm.

9. TFPA Operations:

A. <u>IT Systems Enhancements:</u> The IT department supported the move to a remote work model due to the COVID-19 pandemic and has been successful in keeping the organization working smoothly. All technology support and projects are on-track.

The TFPA implementation is in production support mode with policies successfully migrated off the legacy CGI platform on to the new Guidewire system. Staff is now working on the associated decommission of the CGI system and the transfer of old data to the archives. This effort is expected to be complete by October 2020.

The systems development/production support releases continue with their monthly cadence, delivering various defect fixes and features for the business with quality and timeliness. The infrastructure and operations team successfully transitioned the staff to remote work and continues to provide outstanding service.

B. <u>Communications Update:</u> In Q2, engagement with legislative offices continues to be limited as legislators focus on COVID-19's continued impact on the state. Staff is checking in periodically with the offices f the House Insurance Committee and the Senate Business and Commerce Committee chairs. These offices have shared that there is no indication yet of when they might move forward with the study by the Windstorm Insurance Legislative Oversight Board related to the potential merger of TWIA and TFPA as authorized by House Bill 1900. Staff is preparing to provide information on this issue when the legislative offices are ready to commence the study.

From April 1 through June 30, 2020, all legislative and regulatory inquiries received during the second quarter were related to TWIA matters. There were no FAIR Plan inquiries to report.

On July 1, an agent bulletin was sent to remind agents of TDI's delayed implementation of the approved rate changes for TFPA's Homeowners, Dwelling, Tenant and Condominium coverage forms. The rate changes were originally set to go into effect May of this year but were delayed by TDI due to the COVID-19 pandemic and now go into effect on August 1.

- 10. <u>Closed Session</u>: There was no closed session.
- 11. <u>Consideration of Issues Related to Matters Deliberated in Closed Session that May Require Action, If Any, of the Governing Committee</u>: There were no items to consider.

- 12. <u>Future Meetings:</u> The next meetings will take place on the following dates:
 - December 7, 2021 Webinar
 - February 2021 TBD
 - May 2021 TBD
- 13. <u>Committees:</u> There was nothing to report.
- 14. Adjourn: There being no further business the meeting adjourned at 4:05 pm.

Prepared by: Amy Koehl Approved by: John Miletti

Executive Assistant TFPA Chairman

Minutes of the Texas FAIR Plan Association Governing Committee Teleconference (Webinar)



Perkins Law Group, PLLC

5700 South Mopac Expressway Building A Austin, Texas 78749

August 20, 2020

The following Governing Committee members were present, representing:

1.	John Miletti, Chair	Travelers
2.	Mark Solomon, Vice Chair	Agent Member
3.	Wendy Mueller, Secretary/Treasurer	State Farm
4.	Debbie King	Republic
5.	Frank Baumann	Public Member
6.	Georgia Neblett	Public Member
7.	Tim McCarthy	Texas Farm Bureau
8.	Marilyn Hamilton	Public Member
9.	Edward J. (E. Jay) Sherlock	Agent Member

10. Marianne Baker Ex-Officio Non-Voting Member, TDI

The following TFPA staff, counsel, and agents were present:

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1.	John Polak, General Manager	TFPA
2.	Jerry Fadden, Chief Financial Officer	TFPA
3.	Denise Larzalere, VP Underwriting	TFPA
4.	Dave Williams, VP Claims	TFPA
5.	David Durden, VP Legal	TFPA
6.	Jennifer Armstrong, VP Communications and	TFPA
	Legislative Affairs	
7.	Amy Koehl, Executive Assistant	TFPA
8.	Kristina Donley, Senior Instructional Designer	TFPA
9.	Jim Murphy, Director of Special Projects	TFPA
10	. Mike Perkins, Association Counsel	Perkins Law Group, PLLC

<u>The Association's webinar tool attendance report indicates the following attendees</u> were online:

1. Ebony Cormier

11. Katie Porter, Association Counsel

- 2. Matt Diamond
- 3. Jesus Guerro
- 4. Stuart Harbour
- 5. Xiuyu Li
- 6. Laura Machado
- 7. Anna Stafford
- 8. Aaron Taylor
- 9. Amy Wills

- 1. <u>Call to Order:</u> Chairman John Miletti called the meeting to order at 10:01 a.m. Governing Committee members were reminded of the prohibitions in the anti-trust statement. Kristina Donley provided housekeeping information to the attendees.
- 2. 2020 Hurricane Season Funding Including Renewal of Line of Credit: Mr. Polak explained that at the last governing committee meeting, there were discussions about the changes to the terms and conditions to the liquidity portion of the reinsurance program for which a line of credit was used. It was known that the cost was going to be higher but there wasn't a term sheet with specific amounts available from the bank at that time. The committee asked staff to come back with the final terms to review and potentially approve. At the last meeting, Chase had not yet received credit approval for the line of credit. Soon after the meeting, Chase received approval and made an offer of a one year or a two-year line of credit. The two-year line of credit had a commitment fee of 70 basis points. The one-year line of credit had a commitment fee of 50 basis points. This compares to the expiring facility that has a commitment fee of 30 basis points. In light of the lower cost, staff recommended selection of the one-year option.

Mr. Fadden read the following motion: The Governing Committee approves the renewal of the Association's line of credit with JP Morgan Chase Bank for a term of one year in accordance with the attached term sheet presented by staff and authorizes and directs association staff to execute all documents and take all action necessary to consummate the transaction. Ms. Mueller said she would make the motion. Mr. Solomon seconded the motion. Ms. King asked if staff was able to get quotes from other banks. Is that something that could be done in the future? Mr. Fadden said the Association has a long-standing relationship with Chase and received competitive quotes. Given the current economic environment, there isn't much appetite from banks to provide credit. The motion passed.

Adjourn: There being no further business the meeting adjourned at 10:17 am.							
Prepared by: Amy Koehl	 Approved by: John Miletti						
Executive Assistant	TFPA Chairman						



August 7, 2020

Mr. Jerry Fadden Chief Financial Officer Texas FAIR Plan Association 5700 South MOPAC, Bldg. E, Suite 530 Austin, TX 78789

Dear Jerry,

JPMorgan Chase Bank, N.A. is interested in providing a renewal of the Texas FAIR Plan Association's existing \$40,000,000.00 Revolving Line of Credit. We have prepared the following summary of terms for discussion purposes and are ready to obtain the appropriate approval once you indicate acceptance of these terms. We appreciate the opportunity to expand our relationship with Texas FAIR Plan Association.

This Summary of Indicative Terms and Conditions is for preliminary discussion purposes only and is not a commitment to lend. Any such commitment is subject to (i) the execution and delivery of mutually acceptable legal documentation, (ii) credit approval by JPMorgan Chase Bank, N.A. ("Lender"), and (iii) completion of due diligence to the satisfaction of Bank in its sole discretion.

Summary of Indicative Terms and Conditions

BORROWER:

Texas FAIR Plan Association

LENDER:

JPMorgan Chase Bank, N.A.

FACILITY:

\$40,000,000 Revolving Line of Credit

PURPOSE:

To ensure adequate liquidity to pay claims in the event of a natural

disaster from windstorm or hailstorm.

MATURITY DATE:

One year from execution of loan documents.

COLLATERAL:

Security interest in the proceeds of the assessment and reinsurance

payments and insurance premiums.

REPAYMENT:

Interest payable monthly or at maturity of LIBOR Tranches. Principal

and interest are due at maturity.

RATE, FEES AND

As set forth in attached Addendum I.

EXPENSES:

CHASE 🗘

ADVANCES ON FACILITY:

Advance requests on the Facility will be submitted according to an advance request form acceptable to the Lender; and (i) will be subject to written evidence which Borrower sufficiently confirms that the aggregate amount of all claims then being made under insurance policies issued by Borrower exceeds the aggregate amount of Borrower's then available liquid funds; (ii) one or more schedules or other reasonably satisfactory work product of Borrower detailing Borrower's contemplated member assessment plan that will result in assessment payments sufficient to pay the amount of such requested Loan, together with all other amounts, if any, then outstanding under the Loan Agreement, and (iii) Borrower certifies that Borrower currently has sufficient remaining member assessment capacity to fully implement such contemplated member assessment plan.

COVENANTS:

No material adverse change in Chapter 2211 of Texas Insurance Code that would negatively affect the current assessment mechanism

BANKING SERVICES:

The Facility is being provided with the requirement that the Borrower maintains its primary banking depository and disbursement relationship with the Bank.

CONDITIONS PRECEDENT:

Bank shall have no obligation to fund Loans under the proposed Facility unless and until the Borrower shall have delivered to the Bank a certificate of the Secretary or any Assistant Secretary of the Borrower dated on or after the date hereof, as to the resolutions of the Board of Directors of the Borrower authorizing the Borrower to renew, extend and increase the existing Loan Agreement and Note.

EVENTS OF DEFAULT:

Usual and customary for transactions of this type.

I appreciate your providing JPMorgan Chase Bank with the opportunity to discuss your credit needs. I look forward to hearing your comments on the above and arriving at a final structure that is beneficial for both Texas FAIR Plan Association and JPMorgan Chase Bank. If you have any questions about the Term Sheet, please call me at 479-2695.

Sincerely

Executive Director



ADDENDUM I PRICING, FEES AND EXPENSES

UPFRONT FEE:

None

UNUSED

COMMITMENT FEE:

The Borrower shall pay a fee (the "Commitment Fee"), determined in accordance with the Pricing grid set forth below, on the unused portion of the Facility. The Commitment Fee is payable quarterly in

arrears commencing upon closing.

INTEREST RATE:

The Facility shall bear interest at a rate equal to LIBOR plus the Applicable Margin. The Borrower may select interest periods of one, two or three months for LIBOR loans, subject to availability. Interest shall be payable monthly or at maturity of LIBOR tranches.

PRICING:

The Commitment Fee and Applicable Margin for any fiscal quarter

shall be the applicable rate per annum set forth in the table below.

One Year Maturity

Applicable Margin on Drawn Loan- first 120 days (over Adjusted LIBOR)	Applicable Margin on Drawn Loan- over 120 days (over Adjusted LIBOR)	Commitment Fee
110bp	150bp	50bps

EXPENSES:

The Borrower will pay all reasonable costs and expenses associated with the preparation, due diligence, administration and documentation executed in connection with the Facility, including without limitation, the legal fees of counsel to the Lender.

Note: Drawn Loan rate is one month Adjusted LIBOR, plus the Applicable Margin. The current one month LIBOR indicative rate as of August 7, 2020 is .166%.

3. TFPA Operational Highlights

2020 TFPA Enterprise Scorecard

Reporting YTD as of September 30, 2020



	YTD	Trend	Goal	Δ	Performance
Operating Expense Ratio	16.9%	}	18.6%	-1.7%	
Net Gain from Operations	-\$8.6 M	\	-\$2.1 M	-\$6.5 M	
Enterprise Projects	90%	1	90%	0%	
Policy Administration	98%		90%	8%	
Claims Handling	98%		90%	8%	
Litigated Claims	0.09%		1.00%	-0.91%	
Complaints	9		34	-25	

Reference Data								
Policies In-Force	75,370							
Exposures In-Force	\$12.9 billion							
Written Premiums YTD	\$62.8 million							
Claims Received YTD	4,678							
Losses Incurred YTD*	\$24.8 million							
* Excludes IBNR								

Key Quarterly Activities

- Responded to four named storms during the 2020 hurricane season and continued to maintain low claim response times and high customer survey scores.
- Remain below plan for Q3 2020 operating expenses.
- On track to complete Association objectives for all strategic initiatives in 2020.
- Exceeded turnaround time and quality standards on Underwriting and Claim service levels.
- Remain well below plan on litigated claims and complaints in Q3 2020.

4. Financial

4A. Report of the Secretary/Treasurer
4A1. Income Statement
4A2. Management Discussion
and Analysis

1	TEXAS FAIR PLAN ASSOCIA	TION							
2	Statutory Income Statement - Treas		Report						
3	for the nine months ended September 30,								
4	(000's omitted)								
5									
6			2020		2019				
7									
8	Direct Premiums Written	\$	62,798	\$	67,798				
9									
.0	Premiums Earned:								
.1	Direct Premiums Earned	\$	61,974	\$	68,581				
12	Ceded Reinsurance Premiums		(21,800)		(23,482)				
13	Net Premiums Earned		40,174		45,099				
.4									
15	Deductions:								
.6	Direct Losses and LAE Incurred		31,321		34,022				
.7	Direct Losses and LAE Incurred - Harvey		-		-				
.8	Ceded Losses and LAE Incurred - Harvey		-		-				
.9	Operating Expenses		10,487		12,154				
20	Commission Expense		6,594		7,009				
1	Ceding commissions / brokerage		(689)		(707)				
2	Premium / Maintenance Tax		1,181		1,296				
23	Total Deductions		48,894		53,773				
24									
25	Net Underwriting Gain or (Loss)		(8,720)		(8,674)				
6			_						
27	Other Income or (Expense):								
28	Investment Income		122		695				
29	Investment Expenses (Line of Credit Commitment Fee)		(93)		(91)				
80	Interest Expense on Line of Credit Advance		-		-				
31	Sales Tax Refund and Other Income (Expense)		-		-				
32	Member Assessment Income		-		-				
33	Charge off's /Write off		(55)		(99)				
34	Billing Fees		155		289				
35	Total Other Income or (Expense)		129		794				
36									
37	Net Income (Loss)	\$	(8,591)	\$	(7,880)				
88									
19	Surplus (Deficit) Account:								
10	Beginning Surplus (Deficit)		12,133		15,088				
1	Net Income (Loss)		(8,591)		(7,880)				
12	Change in Provision for Reinsurance		95		(31)				
13	Change in nonadmitted assets		(318)		(283)				
44	Other		_						
45	Ending Surplus (Deficit)	\$	3,320	\$	6,894				

Texas FAIR Plan Association Management's Discussion and Analysis of Financial Results for the Nine Months Ended September 30, 2020

Direct Written Premium:

- Year-to-date direct written premiums through September 2020 totaled \$62.8 million, a decrease of 7.4% from the \$67.8 million for the same period in the prior year due to continued declines in policy count.
- Direct Written Premium was \$4.2 million higher than the budgeted \$58.6 million. Policies in force totaled 75,370 or 3,070 policies above the budget of 72,300.

Direct Premiums Earned:

• Direct premiums earned through September 2020 were \$62.0 million or \$6.6 million (9.6%) lower than the same period in 2019 but \$2.9 million higher than the budget of \$59.1 million.

Reinsurance Costs:

- TFPA successfully placed the 2020-2021 reinsurance program, incepting on July 1, 2020. The program provides coverage of \$385 million in excess of a \$40 million initial retention and includes a "second event" cover that reduces the net retention to \$10 million. The program was placed at a cost of \$28.8 million, slightly less than the 2020 budget of \$29.1 million.
- Total ceded earned premiums for the nine months ended September 30, 2020 were slightly below budget at \$21.8 million. Ceded premium is written in July of each year and earned throughout the following twelve months.

Net Premiums Earned

• Net premium earned from January through September 2020 totaled \$40.2 million which exceeded the budget of \$37.2 million by \$3.0 million.

Loss and Loss Adjustment Expense Incurred:

- Year-to-date Direct losses and LAE totaled \$31.3 million and were based on estimated reserves as calculated by our internal actuary as of September 30, 2020.
- Ultimate TFPA losses and LAE attributable to Hurricane Hanna and Hurricane Laura are estimated at \$0.5 million and \$4.0 million respectively. Hurricane Delta made landfall near Creole, Louisiana on October 9,2020 and will be included in fourth quarter operating results.
- Losses and LAE are above budget by \$9.6 million due primarily to spring storm activity, Hurricanes Hanna and Laura, and an explosion at the Watson Grinding & Manufacturing facility in Houston on January 24, 2020.
- The YTD loss & LAE ratio is 50.5% compared to the budgeted loss & LAE ratio of 36.7%

Operating Expenses:

- Total year-to-date Operating expense of \$10.5 million was under budget by \$508,000.
- Costs incurred year-to-date for IT consultants were overbudget by \$543,000 but were more than
 offset by savings in IT Personnel, Hardware and Software expenses which were under budget by
 \$731,000.

• Other notable expense items under budget were Underwriting Personnel (\$131,000), Surveys & Inspections (\$65,000), Postage & Telephone and Printing & Supplies in Operations which combined was under budget by \$150,000.

Commissions and Premium Taxes:

• Commission expense and premium taxes year-to-date were above budget by \$346,000 or 4.7% due to higher than budgeted written premium.

Other Income (Expense):

• Year-to-date gross investment income was \$122,000 which is \$284,000 below the budget of \$406,000. This trend is likely to continue given the Federal Reserve interest rate cuts in response to the economic threats associated with the Coronavirus outbreak.

Net Loss:

• TFPA's financial results for the nine months ended September 30, 2020 reflect a net loss of \$8.6 million compared to the budgeted loss of \$2.1 million.

Surplus:

- The ending surplus as of September 30, 2020 was \$3.3 million, or \$8.8 million below the surplus at December 31, 2019 of \$12.1 million.
- Surplus was also reduced year-to-date by \$318,000 due to an increase in non-admitted assets which was primarily prepaid license fees for Guidewire software.

4B. Financial Statement Review by Staff

4B1. Income Statement and

Expense Statement

4B2. Expense Statement

4B3. Balance Sheet

4B4. Cash & Short-Term Investments

4B4. Cash Flow Statement

4B5. Historical Data

Section Process Proc	1 TEXAS 2 Statutory Inc		N ASSOCIA		nitted)				1 2
		months	ended Sep	tembe	er 30,				
Perminar Mintername	5	Actua	als - 2020	Bud	get - 2020	Variance - 202	20	Actu	als - 2019 5
Some Process Some									
10 Net 34,009 29,496 4,513 38,654 11		\$	62,798	\$	58,640	\$ 4,15	8	\$	
1									
13 Direct \$ \$ \$ \$ \$ \$ \$ \$ \$			34,009		29,496	4,51	.3		<u> </u>
15 Nede									
15 Net		\$	-	\$	-			\$	
17 December 17 December 17 December 17 17 18 Direct Losses and LAE Incurred 4 arway 3 a 3,022 18 18 Direct Losses and LAE Incurred 4 arway 3 a 3,022 18 18 19 19 10 10 10 18 19 19 19 19 19 19 19									
13 Direct Losses and LAE Incurred 31,321 21,679 9,642 34,022 18 18 18 18 18 18 18									
19 Direct Losses and LAE Incurred - Hanvey 1			21 221		21 670	0.64	וי		
10 Celed Losses and LAE Incurred - Harvey 10,487 10,995 (508) (51.51 x 12.15 x 1			-		-	9,04	12		
22 Commission Expense 6,594 6,724 300 7,000 22 22 Ceding commissions / Promissions	•		-		-	-			- 20
Second Commission Commiss			•		-	•	,		-
181 1,181 1,185 26 3,296 3,297 25 25 101 Deductions 48,894 39,396 9,498 53,773 25 25 27 10 Deductions 48,894 39,396 9,498 53,773 25 27 10 Deductions 48,894 39,396 9,498 53,773 25 27 10 Deductions 48,894 39,396 9,498 53,773 25 27 10 Deductions 48,894 39,396 3,498 6,537 26 28 28 27 28 27 28 28 28	·		-		-				•
	24 Premium / Maintenance Tax		1,181		. ,	2	16		1,296 24
Section Sect			48,894		39,396	9,49	8		
28 29 Other Income or (Expense):			(8,720)		(2,183)	(6,53	37)		
1	• • • • • • • • • • • • • • • • • • • •						<u> </u>		
31 Investment Expenses (Line of Credit Advance) (93) (90) (3) (91) 31 32 Interest Expense on Line of Credit Advance -<			122		400	/20	24)		
321 Interest Expense on Line of Credit Advance - - - - - - - - - - - - <t< td=""><td></td><td></td><td></td><td></td><td></td><td>•</td><td>•</td><td></td><td></td></t<>						•	•		
34 Member Assessment Income - - - - 3.34 3.35 (10) 3.35 (19) 3.35 (19) 3.35 (19) 3.35 (19) 3.35 (19) 3.35 (19) 3.35 (19) 3.35 (19) 3.35 177 (2) 2.83 3.46 (19) 3.35 1.77 (2) 2.83 3.46 (19) 3.73 3.75 (10) 3.44 3.75 (17,880) 3.33 4.6 (17,880) 3.33 4.6 (17,880) 3.33 4.6 (17,880) 3.33 1.2,133<	,		-		-	-	,		
35 Charge offs / Write offs (55) (410) 355 (99) 356 36 Billing Fees 155 177 (22) 288 37 37 Total Other Income or (Expense) 129 83 46 794 38 38 Net Income (Loss) (8,591) (2,100) (6,491) (6,491) 37,608 38 41 Surplus (Deficit) 12,133 12,133 - 15,088 43 42 Peginning Surplus (Deficit) 12,133 12,133 - 15,088 43 43 Net Income (Loss) (8,591) (2,100) (6,491) (7,888) 43 44 Change in nonadinited assets (318) - (310) (205) (313) 44 45 Change in nonadinited assets (318) -			-		-	-			
36 Billing Fees 155 177 (22) 288 36 794 37 37 Total Other Income or (Expense) 129 83 46 794 37 38 Sample 8 (8,591) 8 (2,100) 6 (6,401) 9 (7,880) 38 39 Vet Income (Loss) 8 (8,591) 2 (2,100) 6 (6,401) 9 (7,880) 38 41 Surplus (Deficit) Account: 2 (2,100) 12,133 12,133 12,133 12,133 15,088 4 42 Beginning Surplus (Deficit) Account: (8,591) (2,100) (6,401) (7,880) 4 43 Met Income (Loss) (8,591) (2,100) (6,401) (7,880) 4 44 Change in Provision for Reinsurance 95 300 (205) (313) (283) 4 45 Change in nonadmitted assets (318) 9 (7,014) 5 (8,591) 4 47 Full of Surplus (Deficit) 3,320 10,334 7,014) 9 6,894 4 48 Wey Operating Ratios: 3,320 36,784 31.38			- (55)		- (410)	35	5		
Segment Segm	_				. ,				
Section Sect	` ' '		129		83	4	6		
41 Surplus (Deficit) Account: 42 Beginning Surplus (Deficit) 43 Net Income (Loss) 44 Change in Provision for Reinsurance 45 Change in nonadmitted assets 46 Change in nonadmitted assets 47 Ending Surplus (Deficit) 48 Rey Operating Ratios: 48 Vey Operating Ratios: 51 Loss & LAE Ratio: 52 Non Hurricane Harvey 53 Hurricane Harvey 54 Acquisition 55 LOW Expense Ratio 56 Acquisition 57 Non Acquisition 58 LOSS & LAE Ratio: 59 Combined Ratio: 50 Combined Ratio: 50 Combined Ratio: 51 Loss & LAE Ratio: 51 Loss & LAE Ratio: 52 Non Hurricane 53 Hurricane Harvey 54 Loss & LAE Ratio 55 LOW Expense Ratio 56 Acquisition 57 Non Acquisition 58 LOSS & LAE Ratio 59 Combined Ratio: 50 Combined Ratio: 50 Combined Ratio: 50 Combined Ratio: 51 Loss & LAE Ratio: 52 Non Hurricane 53 Loss & LAE Ratio: 54 Loss & LAE Ratio: 55 LOW Expense Ratio: 56 Acquisition 57 Non Acquisition 58 LOSS & LAE Ratio: 59 Combined Ratio: 50 Combined Ratio: 50 Combined Ratio: 51 Loss & LAE Ratio: 51 Loss & LAE Ratio: 52 Non Hurricane 53 Loss & LAE Ratio: 54 Loss & LAE Ratio: 55 LOW Expense Ratio: 56 Loss & LAE Ratio: 57 Non Acquisition 58 LOSS & LAE Ratio: 59 Combined Ratio: 50 Combined Ratio: 50 Combined Ratio: 51 Loss & LAE Ratio: 52 Loss & LAE Ratio: 53 Loss & LAE Ratio: 54 Loss & LAE Ratio: 55 LOSS & LAE Ratio: 56 Loss & LAE Ratio: 57 LOSS & LAE Ratio: 58 LOSS & LAE Ratio: 59 Combined Ratio: 50 Combined R		Ś	(8.591)	Ś	(2.100)	\$ (6.49)1)	Ś	
42 Beginning Surplus (Deficit) 12,133 12,133 12,133 15,088 42 43 Net Income (Loss) (8,591) (2,100) (6,491) (7,800) 43 44 Change in Provision for Reinsurance 95 300 (205) (311) 44 45 Change in nonadmitted assets (318) -			(-,,	<u> </u>	(, ,	, (-, -	<u> </u>	•	, , ,
43 Net Income (Loss) (8,991) (2,100) (6,491) (7,880) 43 44 Change in Provision for Reinsurance 95 300 (205) (31) 44 45 Change in nonadmitted assets (318) - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td< td=""><td></td><td></td><td>42.422</td><td></td><td>42.422</td><td></td><td></td><td></td><td></td></td<>			42.422		42.422				
44 Change in Provision for Reinsurance 95 300 (205) (31 44 45 Change in nonadmitted assets (318) - (318) - (318) (203) 45 46 Other - -<			-		-	(6.49)1)		-
46 Other Other	` ,		95			• •			(31) 44
47 Ending Surplus (Deficit) \$ 3,320 \$ 10,334 \$ (7,014) \$ 6,894 47 48 49 Key Operating Ratios: 49 50 Direct: 50 51 Loss & LAE Ratio: 51 52 Non Hurricane 50.5% 36.7% 13.8% 49.6% 52 53 Hurricane Harvey 0.0% 0.0% 0.0% 0.0% 50.6 53 54 Loss & LAE Ratio 50.5% 36.7% 13.8% 49.6% 52 55 UW Expense Ratio: 50.5% 36.7% 13.8% 49.6% 52 56 Acquisition 12.4% 12.7% (0.3%) 12.2% 55 57 Non Acquisition 16.9% 18.6% (1.7%) 17.7% 57 58 UW Expense Ratio 29.3% 31.3% (2.0%) 30.0% 58 59 Combined Ratio 79.8% 68.0% 11.9% 79.6% 60 61 Non Hurricane 78.0% 58.3% 1	_		(318)		-	(31	.8)		
48 49 Key Operating Ratios: 48 50 Direct:		Ś	3.320	Ś	10.334	\$ (7.01	.4)	Ś	
50 Direct: 50 Dire		-		•	-,		<u> </u>	•	
51 Loss & LAE Ratio: 51 52 Non Hurricane 50.5% 36.7% 13.8% 49.6% 52 53 Hurricane Harvey 0.0% 0.0% 0.0% 0.0% 53 54 Loss & LAE Ratio 50.5% 36.7% 13.8% 49.6% 54 55 UW Expense Ratio:	, , ,								
52 Non Hurricane 50.5% 36.7% 13.8% 49.6% 52 53 Hurricane Harvey 0.0% 0.0% 0.0% 0.0% 53 54 Loss & LAE Ratio 50.5% 36.7% 13.8% 49.6% 54 55 UW Expense Ratio: 55 55 0.0% 0.0% 0.0% 12.2% 56 56 Acquisition 12.4% 12.7% (0.3%) 12.2% 56 57 Non Acquisition 16.9% 18.6% (1.7%) 17.7% 57 58 UW Expense Ratio 29.3% 31.3% (2.0%) 30.0% 58 59									
54 Loss & LAE Ratio 50.5% 36.7% 13.8% 49.6% 54 55 UW Expense Ratio: 55 UW Expense Ratio 12.4% 12.7% (0.3%) 12.2% 56 57 Non Acquisition 16.9% 18.6% (1.7%) 17.7% 57 58 UW Expense Ratio 29.3% 31.3% (2.0%) 30.0% 58 59 59 59 59 59 59 59 59 59 59 59 60 Combined Ratio 79.8% 68.0% 11.9% 79.6% 60 60 61 UK: 61 62 63 62 63 63 63 63 63 64 64 64 64			50.5%		36.7%	13.8	3%		
55 UW Expense Ratio: 55 56 Acquisition 12.4% 12.7% (0.3%) 12.2% 56 57 Non Acquisition 16.9% 18.6% (1.7%) 17.7% 57 58 UW Expense Ratio 29.3% 31.3% (2.0%) 30.0% 58 59	•								
56 Acquisition 12.4% 12.7% (0.3%) 12.2% 56 57 Non Acquisition 16.9% 18.6% (1.7%) 17.7% 57 58 UW Expense Ratio 29.3% 31.3% (2.0%) 30.0% 58 59		-	50.5%		36.7%	13.8	5%		
58 UW Expense Ratio 29.3% 31.3% (2.0%) 30.0% 58 59	56 Acquisition		12.4%		12.7%	(0.3	%)		
59 Combined Ratio 79.8% 68.0% 11.9% 79.6% 60 61 Combined Ratio 61.0% 61.0% 61.0% 61.0% 61.0% 61.0% 61.0% 62.0% 62.0% 62.0% 62.0% 62.0% 62.0% 62.0% 63.0% 19.7% 75.4% 64.0% 64.0% 65.3% 19.7% 75.4% 64.0% 65.0% 65.3% 19.7% 75.4% 66.0%	•					•			
60 Combined Ratio 79.8% 68.0% 11.9% 79.6% 60 61 Combined Ratio 79.8% 68.0% 11.9% 79.6% 60 62 Net: 62 62 62 62 62 62 63 Loss & LAE Ratio: 78.0% 58.3% 19.7% 75.4% 64 65 Hurricane Harvey 0.0% 0.0% 0.0% 0.0% 0.0% 65 66 Loss & LAE Ratio 78.0% 58.3% 19.7% 75.4% 66 67 UW Expense Ratio: 67 68 Acquisition 17.5% 18.5% (1.0%) 17.0% 68 69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70	·	-	29.3%		31.3%	(2.0	<u>%)</u>		
62 Net: 62 Loss & LAE Ratio: 63 64 Non Hurricane 78.0% 58.3% 19.7% 75.4% 64 65 Hurricane Harvey 0.0% 0.0% 0.0% 0.0% 65 66 Loss & LAE Ratio 78.0% 58.3% 19.7% 75.4% 66 66 10.0% 10.0% 10.0% 10.0% 65 66 10.0% 17.5% 18.5% 10.0% 17.0% 68 68 Acquisition 17.5% 18.5% (1.0%) 17.0% 68 69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70			79.8%		68.0%	11.9	9%		
63 Loss & LAE Ratio: 63 64 Non Hurricane 78.0% 58.3% 19.7% 75.4% 64 65 Hurricane Harvey 0.0% 0.0% 0.0% 0.0% 65 66 66 Loss & LAE Ratio 78.0% 58.3% 19.7% 75.4% 66 66 67 UW Expense Ratio: 67 67 67 68 Acquisition 17.5% 18.5% (1.0%) 17.0% 68 69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70							_		
64 Non Hurricane 78.0% 58.3% 19.7% 75.4% 64 65 Hurricane Harvey 0.0% 0.0% 0.0% 0.0% 65 66 Loss & LAE Ratio 78.0% 58.3% 19.7% 75.4% 66 67 UW Expense Ratio: 67 67 68 Acquisition 17.5% 18.5% (1.0%) 17.0% 68 69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70									
66 Loss & LAE Ratio 78.0% 58.3% 19.7% 75.4% 66 67 UW Expense Ratio: 67 68 Acquisition 17.5% 18.5% (1.0%) 17.0% 68 69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70			78.0%		58.3%	19.7	7%		
67 UW Expense Ratio: 67 68 Acquisition 17.5% 18.5% (1.0%) 17.0% 68 69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70	•								
68 Acquisition 17.5% 18.5% (1.0%) 17.0% 68 69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70			78.0%		58.3%	19.7	7%		
69 Non Acquisition 26.1% 29.5% (3.4%) 26.9% 69 70 UW Expense Ratio 43.6% 48.1% (4.4%) 44.0% 70	·		17.5%		18.5%	(1.0	%)		
·	69 Non Acquisition		26.1%		29.5%	(3.4	%)		26.9% 69
71	·		43.6%		48.1%	(4.4	%)		
	71 72 Combined Ratio		121 6%		106 3%	15 3	3%		71 119.4% 72

1	Т	EXAS FAI	R PLAN ASS	OCIATION					1	
2										
3	for the nine months ended September 30,									
4									4	
5	Description	Variance - 2020	Actu	uals - 2019	5					
6	Personnel Expenses						_		6	
7	Salaries & Wages - Permanent	\$	4,643	\$ 5,01	.3 \$	(370)	\$	4,485	7	
8	Contractor & Temporary Help		1,654	2,05	6	(402)		1,970	8	
9	Payroll Taxes		348	40	14	(56)		335	9	
10	Employee Benefits		1,761	1,82	:5	(64)		1,743	10	
11	Recruiting, Training & Other		34	13	7	(103)		90	11	
12	Subtotal		8,439	9,43	4	(995)		8,622	12	
13		·				_	·		13	
14	Professional & Consulting Services								14	
15	Legal		89	11	.9	(30)		118	15	
16	Accounting & Auditing		51	5	6	(5)		68	16	
17	Information Technology		1,707	1,43	8	270		2,161	17	
18	Actuarial Services		26	1	.9	7		20	18	
19	Surveys & Inspections		389	45	4	(65)		563	19	
20	Disaster Recovery Services		99	6	2	37		47	20	
21	Other Services (1)		1,092	98	3	109		1,038	21	
22	Subtotal		3,454	3,13	1	323		4,015	22	
23		·				_	·		23	
24	Hardware/Software Purchases & Licensing		1,003	1,14	3	(140)		1,071	24	
25	Rental & Maintenance - Office/Equipment		522	52	.7	(5)		502	25	
26	Travel Expenses		10	6	6	(56)		48	26	
27	Postage, Telephone and Express		313	42	.8	(115)		290	27	
28	Capital Management Expenses		93	g	1	2		91	28	
29	Other Operating Expenses		387	42	:5	(38)		341	29	
30	Total Operating Expenses	\$	14,221	\$ 15,24	5 \$	(1,024)	\$	14,980	30	
31									31	
32	Capitalization of Fixed Assets		-	-		-		-	32	
33	Allocation To ULAE		(3,641)	(4,15	9)	518		(2,735)	33	
34	Allocation To Investing & Other Expense		(93)	(9	1)	(2)		(91)	34	
35	Net Operating Expense - UW Operations	\$	10,487	\$ 10,99	5 \$	(508)	\$	12,154	35	
36									36	

(1) Other Services	Amount	Department
Call Center Expenses	395	Claims & Underwriting
Insurance Services Office Inc. fees	168	Claims & Underwriting
Marshall & Swift/Boeckh	79	Underwriting
Eagleview Technologies	77	Claims
Xactware Fees	66	Claims
Xactware Solutions Inc	32	Claims
ADP	27	Human Resources
Property & Liability Resource Bureau	17	Claims
Cornerstone OnDemand	19	Human Resources
Lexis Nexis - Risk Solutions	14	Underwriting
Scan Mailboxes Solutions LLC	17	Operations
McLean and Company	10	Human Resources
Other Vendors (less than \$10K)	171	Various departments
Total Other Services	1,092	- =

1 TEXAS FAIR PLAN ASSOC	IATION				1
2 Statutory Balance Sheet (00	0's omitte	d)			2
3					3
4					4
5	Sept	ember-20	Dec	ember-19	5
6 Admitted Assets					6
7 Cash and short term investments	\$	55,815	\$	66,137	7
8 Premiums receivable		7,767		6,825	8
9 Assessment receivable		-		-	
10 Amounts recoverable from reinsurers		4,599		1,149	10
11 Other assets		0		27	11
12 Total admitted assets	\$	68,182	\$	74,138	12
13					13
14 Liabilities, Surplus and other funds					14
15 Liabilities:					15
16 Loss and Loss adjustment expenses	\$	17,017	\$	14,962	16
17 Underwriting expenses payable		2,296		2,142	17
18 Unearned premiums, net of ceded unearned premiums		21,180		27,345	18
19 Ceded reinsurance premiums payable		21,075		14,276	19
20 Principal outstanding on line of credit advance		-		-	20
21 Interest payable on line of credit advance		-		-	21
22 Provision for reinsurance		-		95	22
23 Other payables		3,295		3,184	23
24 Total liabilities		64,862		62,004	24
25					25
26 Surplus and others funds					26
27 Unassigned Surplus (Deficit)		3,320		12,133	27
28 Total liabilities, surplus and other funds	\$	68,182	\$	74,138	28
29					29

TEXAS FAIR PLAN ASSOCIATION
Cash and Short Term Investments (\$ in 000's)
September 30, 2020

	Non I	nterest		Tota	al Amount of	-	e Daily for the	Investment Income durin	σΔ	nnual Average	Total Deposit % of TFPA's	N.A. Bank Credit	N.A. Tier 1	N.A. Regulatory	excess of the
Bank			Interest Bearing		Deposits	Qua		the Quarter		Yield	Portfolio	Rating	Capital Ratio	Capital	Capital?
								-				Superior or			> .2% of N.A.
											< 40%	Strong	> 10%	> \$25B	Reg Capital
Balances as of 9/30/2020:															
Bank of America	\$	4,521	\$ -	\$	4,521	\$	-	\$	2	0.00%	8%	Superior	13.5%	\$197	No
Citibank		9	9,419		9,428		13,201		2	0.05%	17%	Superior	13.9%	\$140	No
JPMorgan Chase		20,018	-		20,018						36%	Superior	15.6%	\$226	No
JP Morgan U.S. Treasury Plus Money Market Fund (1)		-	21,849		21,849		16,576		2	0.04%	39%	N/A	N/A	N/A	N/A
Wells Fargo		-	-		-						0%	Superior	13.7%	\$149	No
Total of all financial institutions	\$	24,548	\$ 31,268	\$	55,815	\$	29,777	\$	5	0.07%	100%	_			
Balances as of 6/30/2020:															
Bank of America	\$	1,940	\$ 10,000	\$	11,940	\$	10,000	\$	5	0.20%	20%	Superior	12.3%	\$192	No
Citibank		9	21,418		21,426		11,414		6	0.20%	36%	Superior	12.9%	\$137	No
JPMorgan Chase		21,050	-		21,050						36%	Superior	13.4%	\$205	No
JP Morgan U.S. Treasury Plus Money Market Fund (1)		-	4,846		4,846		18,118		7	0.15%	8%	N/A	N/A	N/A	N/A
Wells Fargo		-	-		-						0%	Superior	12.6%	\$147	No
Total of all financial institutions	\$	22,999	\$ 36,263	\$	59,263	\$	39,532	\$ 1	8	0.18%	100%	_			
												_			

Bank credit rating, Tier 1 Capital Ratios, and Regulatory Capital were reviewed with the latest financial information available as of June 30, 2020. Rates, ratios and regulatory capital are comparable and consistent with year end National Association 28 (N.A.) results.

1	TEXAS FAIR PLAN ASS	OCIATIO	ON			1
2	Statement of Cash Flows (000's or	nitted)			2
3	for the nine months ended	Septen	nber 30,			3
4						4
5		Actu	uals - 2020	Budget - 2020	Variance - 2020	5
6						6
7	Cash flows from operating activities:					7
8	Premiums collected, net of reinsurance	\$	40,206	\$ 37,105	\$ 3,101	8
9	Losses and loss adjustment expense paid		(32,716)	(28,220)	(4,497)	9
10	Underwriting expenses paid		(17,455)	(15,724)	(1,732)	10
11	Member assessment		-	-	-	11
12	Other		(412)	(233)	(179)	12
13	Net cash provided by operating activities		(10,378)	(7,071)	(3,307)	13
14	Cash flows from nonoperating activities:					14
15	Other		-	-	-	15
16	Net cash provided by nonoperating activities		-	-	-	16
17	Cash flows from investing activities:					17
19	Net investment income		56	316	(260)	19
20	Net cash provided by investing activities		56	316	(260)	20
21	Cash flows from financing activities:					21
22	Borrowed funds		-	-	-	22
23	Borrowed funds repaid		-	-	-	23
24	Net cash provided by financing activities		-	-	-	24
25						25
26	Net increase (decrease) in cash and short-term investments		(10,322)	(6,755)	(3,567)	26
27	Cash and short-term investments, Beginning		66,137	66,137	-	27
28	Cash and short-term investments, Ending	\$	55,815	\$ 59,382	\$ (3,567)	28
29						29

TEXAS FAIR PLAN ASSOCIATION HISTORICAL DATA

2003 - 2020

(\$ with 000's omitted)

GROSS NET LIABILITY IN UNDERWRITING **SURPLUS OR** FORCE **POLICY** RATE WRITTEN LOSS & **EARNED** LOSS & **EXPENSES** UNDERWRITING MEMBER (DEFICIT) 9 YEAR **END OF PERIOD** COUNT **CHANGES PREMIUMS** LAE INCURRED **PREMIUMS** LAE INCURRED **INCURRED GAIN (LOSS) ASSESSMENTS END OF PERIOD** 10 18,272,542 \$ 82,004 \$ 19,580 \$ 31,287 \$ 19,580 \$ 26,618 \$ 11 2003 100,223 (14,911)(15,948) 11 12 2004 134,350 37,184 37,184 28,470 19,584 22,904,408 100,666 12 85,238 (1,821)13 2005 14,165,560 88,512 60,969 31,262 77,389 31,262 18,588 27,539 31,563 13 14 2006 13,321,087 81,129 59,873 22,545 45,867 22,545 17,304 6,017 40,063 14 15 2007 15,556,965 91,847 73,058 24,578 52,955 24,578 19,362 9,015 52,081 15 3.9% 16 2008 14,060,852 84,438 64,488 239,886 48,364 82,774 18,797 (53,208)209 16 17 2009 11,706,721 72,989 10.7% 60,255 32,961 28,136 6,659 18,811 2,666 (9,753) 17 18 2010 14,246,999 85,984 5% 73,924 86,187 40,905 34,601 17,019 (10,715)(17,449) 18 19 2011 15,979,040 96,710 83,066 78,009 47,063 53,009 15,897 (21,843)(33,860) 19 (25,722) 20 20 2012 17,966,799 108,637 15% 102,383 28,453 56,880 28,453 20.346 8,081 21 2013 20,594,317 124,222 16.7% (a) 122,683 39,438 75,343 39,438 22,610 13,295 (13,422)21 22 45,070 2014 21,944,280 131,376 133,206 89,405 45,070 24,058 20,277 5,978 22 23 2015 22,154,205 132,734 132,879 68,593 90,952 68,593 24,675 (2,316)4,977 23 78,008 26,419 (15,203) 24 24 2016 19,883,769 121,413 8% (b) 122,486 78,008 84,401 (20,026)25 2017 18,029,369 110,989 5% (c) 112,316 128,666 76,837 84,864 29,739 (37,766)(54,941)25 26 2018 15,223,344 95,637 8.1% (d) 95,882 26,733 69,239 26,733 29,527 12,979 54,941 15,088 26 27 12,133 27 2019 12,299,224 80,923 85,327 38,241 59,625 38,241 25,310 (3,926)3,320 28 28 2020 12,931,805 75,370 62,798 31,321 40,174 31,321 17,573 (8,720)29 29 1,628,262 \$ 1,056,715 1,100,060 \$ 752,914 \$ 401,123 \$ (53,977) \$ 54,941 30 TOTAL

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^{32 (}a) Effective July 1, 2013

^{33 (}b) Effective April 1, 2016

^{34 (}c) Effective June 1, 2017

^{35 (}d) Effective October 1, 2018 and November 1, 2018 for new business and renewal business, respectively.

^{36 *2020} data through 9/30/2020

5. Actuarial5A. Reserve Adequacy



Xiuyu Li, ACAS, MAAA Senior Actuary

MEMORANDUM

REVIEW DATE: October 19, 2020

TO: John Polak, General Manager

Cc: Jerry Fadden, Chief Financial Officer

FROM: Xiuyu Li, Senior Actuary

RE: Reserve Adequacy

TFPA actuarial staff has completed a review of Texas FAIR Plan Association loss and loss adjustment expense reserves as of September 30, 2020.

Hurricane Hanna made landfall on July 25, 2020 at Padre Island, Texas as a Category 1 hurricane. With 96 Hanna related claims reported to the Association as of November 18, the ultimate loss and expense estimate for Hanna is around \$0.5 million. Hurricane Laura made landfall on Cameron, Louisiana on August 26 as a Category 4 hurricane. As of November 18, 2020, 312 Laura related claims were reported to the Association and the total incurred loss and expense is estimated at around \$4 million. Hurricane Delta made landfall near Creole, Louisiana on October 9, 2020 as a Category 2 hurricane. Loss and Expense related to Hurricane Delta is estimated less than \$0.5 million, which is not included in Q3 financials.

Based on this review, the "indicated" ultimate costs of Harvey is \$84.3 million, almost the same as the indicated ultimate loss and expense estimate based on the review at June 30, 2020. Due to uncertainties surrounding the adequacy of case reserves and the outcomes of disputed claims, the "selected" ultimate gross loss & expense estimate has been maintained at \$85 million.

As of September 30, 2020, TFPA carried \$25.8 million in total gross loss and loss adjustment expense reserves with \$8.8 million of the total gross losses and expenses ceded to reinsurance companies rated A- or better by A.M. Best Company. Collectability risk has been reviewed and found to be immaterial relative to total gross reserve.

In my opinion, the Association's net reserves met the requirements of the insurance laws of Texas, were consistent with reserves computed in accordance with accepted actuarial standards and principles and made a reasonable provision for all combined unpaid loss and loss expense obligations of the Association under the terms of its contracts and agreements. My opinion on the loss and loss adjustment expense reserves net of ceded reinsurance assumes that all ceded reinsurance is valid and collectible.

The complete actuarial analysis is available on request.

XL

5B. Policy Count/Exposures

Texas FAIR Plan Association Liability Report

As of 9/30/20 All Forms Combined



	Policies In-F	orce	PIF Growth		Exposure In-Force	Exposure In-Force		<u>l</u>	YTD Written F	Premium_	Premium Growth	
County	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage
Harris	54,814	48,357	(6,457)	(11.78%)	8,134,638,526	7,491,656,752	(642,981,774)	(7.90%)	48,840,294	44,862,219	(3,978,075)	(8.15%)
Galveston	4,574	4,488	(86)	`(1.88%)	1,079,601,433	1,130,225,203	50,623,769	4.69%	1,509,396	1,536,853	27,457	1.82%
Brazoria	1,898	1,821	(77)	(4.06%)	447,642,901	462,890,531	15,247,630	3.41%	679,526	685,801	6,275	0.92%
Fort Bend	5,783	5,186	(597)	(10.32%)	1,018,971,095	950,673,126	(68,297,969)	(6.70%)	5,143,290	4,811,145	(332,145)	(6.46%)
Dallas	2,909	2,539	(370)	(12.72%)	478,385,470	436,633,158	(41,752,312)	(8.73%)	2,374,983	2,123,682	(251,301)	(10.58%)
Tarrant	2,188	1,919	(269)	(12.29%)	353,798,786	324,154,784	(29,644,002)	(8.38%)	1,983,092	1,763,873	(219,219)	(11.05%)
El Paso	1,065	1,132	67	6.29%	229,958,209	255,913,645	25,955,436	11.29%	553,473	620,568	67,096	12.12%
Jefferson	1,273	1,148	(125)	(9.82%)	285,166,010	261,230,540	(23,935,470)	(8.39%)	442,884	423,748	(19,136)	(4.32%)
Nueces	1,433	1,330	(103)	(7.19%)	271,743,308	261,278,180	(10,465,128)	(3.85%)	581,419	569,861	(11,557)	(1.99%)
Montgomery	912	826	(86)	(9.43%)	147,524,294	148,732,814	1,208,520	0.82%	634,500	640,189	5,689	0.90%
Bexar	790	684	(106)	(13.42%)	120,184,610	115,878,508	(4,306,102)	(3.58%)	512,757	483,624	(29,133)	(5.68%)
Calhoun	401	403	` 2 [´]	0.50%	92,196,155	95,084,015	2,887,860	`3.13% [´]	154,072	155,472	1,400	0.91%
Cameron	464	443	(21)	(4.53%)	77,700,460	73,339,930	(4,360,530)	(5.61%)	144,145	128,968	(15,177)	(10.53%)
Orange	406	395	(11)	(2.71%)	60,429,215	65,193,403	4,764,188	7.88%	419,647	460,523	40,876	` 9.74% [´]
Matagorda	230	235	` 5 [°]	`2.17% [´]	48,779,020	52,454,110	3,675,090	7.53%	106,785	118,374	11,589	10.85%
Chambers	258	246	(12)	(4.65%)	67,358,770	67,586,338	227,568	0.34%	110,016	110,492	476	0.43%
Travis	326	301	(25)	(7.67%)	56,643,033	58,377,948	1,734,915	3.06%	185,437	171,599	(13,838)	(7.46%)
Aransas	189	197	Ì 8	4.23%	46,245,470	44,568,500	(1,676,970)	(3.63%)	76,201	79,178	2,977	3.91%
San Patricio	174	158	(16)	(9.20%)	39,878,660	38,166,143	(1,712,517)	(4.29%)	64,302	62,264	(2,038)	(3.17%)
Liberty	212	218	` 6 [′]	2.83%	25,413,950	24,979,880	(434,070)	(1.71%)	234,471	231,432	(3,039)	(1.30%)
Hidalgo	317	258	(59)	(18.61%)	34,151,835	27,958,365	(6,193,470)	(18.14%)	205,243	184,714	(20,529)	(10.00%)
Denton	161	132	(29)	(18.01%)	33,277,690	30,308,558	(2,969,132)	(8.92%)	147,695	125,664	(22,032)	(14.92%)
Johnson	113	96	(17)	(15.04%)	18,065,351	16,444,750	(1,620,601)	(8.97%)	95,987	94,841	(1,147)	(1.19%)
Polk	86	86	` o´	0.00%	13,654,840	14,897,800	1,242,960	9.10%	71,248	90,081	18,833	26.43%
Collin	227	202	(25)	(11.01%)	47,259,890	41,469,480	(5,790,410)	(12.25%)	191,632	172,540	(19,093)	(9.96%)
Top 25 Counties	81,203	72.800	(8,403)	(10.35%)	13.228.668.981	12,490,096,461	(738,572,520)	(5.58%)	65,462,494	60.707.704	(4,754,790)	(7.26%)
All Other Counties	,	2,570	(205)	(7.39%)	453,880,984	441,708,315	(12,172,669)	(2.68%)	2,382,238	2,363,954	(18,284)	(0.77%)
Tier 1	11,022	10,581	(441)	(4.00%)	2,486,252,467	2,513,641,750	27,389,282	1.10%	3,926,523	3,920,923	(5,600)	(0.14%)
Tier 2	61,858	54,731	(7,127)	(11.52%)	9,318,434,911	8,608,119,336	(710,315,575)	(7.62%)	55,191,355	50,915,497	(4,275,858)	(7.75%)
All Other Counties		10,058	(1,040)	(9.37%)	1,877,862,587	1,810,043,690	(67,818,897)	(3.61%)	8,726,854	8,235,237	(491,616)	(5.63%)
Statewide Total	83,978	75,370	(8,608)	(10.25%)	13,682,549,965	12,931,804,775	(750,745,189)	(5.49%)	67,844,732	63,071,658	(4,773,074)	(7.04%)

Texas FAIR Plan Association Liability Report As of 9/30/20

HO-A Policies



	Policies In-F	orce	PIF Growth		Exposure In-Forc	e	Exposure Growth		YTD Written F	Premium	Premium Grov	vth
County	09/30/19	09/30/20		Percentage	09/30/19	09/30/20		Percentage	09/30/19	09/30/20		Percentage
Hamia	19.735	40 500	(0.447)	(15.95%)	4 540 040 440	4 074 007 202	(470,005,007)	(40.070/)	20 202 440	25 220 250	(0.040.050)	(40, 440/
Harris Galveston	3,145	16,588 3,160	(3,147)	(15.95%)	4,542,812,449 965,182,311	4,071,907,362	(470,905,087) 57.207.666	(10.37%) 5.93%	28,263,410 1,170,516	25,320,358 1,227,039	(2,943,052) 56,523	(10.41% 4.83%
	,					1,022,389,978	- , - ,	5.93% 4.61%			,	
Brazoria	1,386	1,358	(28)	(2.02%)	392,043,840	410,121,970	, ,		546,139	563,619	17,480	3.20%
Fort Bend	1,493	1,313	` ,	(12.06%)	399,495,410	366,266,670	, , , ,	(8.32%)	2,186,578	2,008,020	(178,558)	(8.17%)
Dallas	1,400	1,182	` ,	(15.57%)	337,432,810	298,766,600	(38,666,210)	(11.46%)	1,744,798	1,531,315	(213,483)	(12.24%
Tarrant	1,194	1,026	` ,	(14.07%)	259,834,021	233,271,150	. , , ,	(10.22%)	1,487,568	1,299,682	(187,885)	(12.63%)
El Paso	878	946		7.74%	211,107,820	236,473,620		12.02%	498,260	559,495	61,235	12.29%
Jefferson	985	861	(124)	(12.59%)	262,643,030	237,352,110	, , , ,	(9.63%)	377,572	354,920	(22,652)	(6.00%)
Nueces	770	737	()	(4.29%)	218,428,270	213,049,360	(' ' '	(2.46%)	423,863	423,047	(816)	(0.19%)
Montgomery	461	450	(11)	(2.39%)	103,039,999	109,440,579	6,400,580	6.21%	438,166	462,962	24,796	5.66%
Bexar	461	421	(40)	(8.68%)	95,903,770	94,948,150	(955,620)	(1.00%)	400,401	384,953	(15,448)	(3.86%)
Calhoun	337	333	(4)	(1.19%)	87,323,160	89,596,220	2,273,060	2.60%	137,326	137,467	141	0.10%
Cameron	279	259	(20)	(7.17%)	61,416,190	58,621,750	(2,794,440)	(4.55%)	96,602	87,340	(9,263)	(9.59%)
Orange	235	239	4	1.70%	47,413,800	52,818,278	5,404,478	11.40%	332,270	372,878	40,608	12.22%
Matagorda	199	205	6	3.02%	46,415,470	50,016,460	3,600,990	7.76%	93,843	102,384	8,541	9.10%
Chambers	210	197	(13)	(6.19%)	62,511,130	62,315,200	(195,930)	(0.31%)	91,266	91,819	553	0.61%
Travis	175	167	(8)	(4.57%)	43,341,455	45,468,000	2,126,545	`4.91% [´]	130,156	122,585	(7,571)	(5.82%)
Aransas	155	161	6	3.87%	43,698,570	41,659,640	(2,038,930)	(4.67%)	68,600	67,639	(961)	(1.40%)
San Patricio	132	125	(7)	(5.30%)	36,685,710	35,281,043	(' ' '	(3.83%)	53,215	52,608	(607)	(1.14%)
Liberty	123	114	` '	(7.32%)	18,712,650	17,176,310		(8.21%)	163,571	149,223	(14,348)	(8.77%)
Hidalgo	87	87	0	0.00%	11,127,935	10,848,765		(2.51%)	72,489	80,152	7,663	10.57%
Denton	97	72	-	(25.77%)	26,586,890	23,246,380	(3,340,510)	(12.56%)	118,966	92,659	(26,306)	(22.11%)
Johnson	73	63		(13.70%)	15,137,701	13,892,220	, , ,	(8.23%)	81,821	80,363	(1,458)	(1.78%)
Polk	60	61	1	1.67%	11,707,240	13,042,500		11.41%	60,676	78,698	18,022	29.70%
Collin	81	60	-	(25.93%)	26,623,980	19,856,730	(6,767,250)	(25.42%)	100,812	76,810	(24,002)	(23.81%)
Ton OF Counties	24.454	30,185	(2.000)	(44.040()	0.220.025.044	7 007 007 045	(400 700 500)	(F 000()	39,138,881	35,728,035	(2.440.046)	(0.740/)
Top 25 Counties All Other Counties	34,151 3 1,584	1,487	(3,966) (97)	(11.61%) (6.12%)	8,326,625,611 357,145,633	7,827,827,045 347,618,093	,	(5.99%) (2.67%)	1,804,990	1,782,185	(3,410,846) (22,806)	(8.71%) (1.26%)
Tier 1	7,696	7,481	(215)	(2.79%)	2,203,988,861	2,245,338,591	41,349,729	1.88%	3,104,125	3,147,149	43,023	1.39%
Tier 2	21,848	18,508	(3,340)	(15.29%)	5,054,348,384	4,555,458,615	(498,889,769)	(9.87%)	31,283,638	28,202,685	(3,080,953)	(9.85%)
All Other Counties		5,683	(508)	(8.21%)	1,425,433,999	1,374,647,932	(50,786,067)	(3.56%)	6,556,109	6,160,386	(395,723)	(6.04%)
Statewide Total	35,735	31,672	(4,063)	(11.37%)	8,683,771,244	8,175,445,138	(508,326,106)	(5.85%)	40,943,872	37,510,220	(3,433,652)	(8.39%)

Texas FAIR Plan Association Liability Report As of 9/30/20

TDP-1 Policies



	Policies In-Force		PIF Growth		Exposure In-Force		Exposure Growth		YTD Written Premium		Premium Growth	
County	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage
Harris	30,754	27,924	(2,830)	(9.20%)	3,373,272,204	3,222,357,790	(150,914,414)	(4.47%)	19,528,336	18,610,598	(917,738)	(4.70%)
Galveston	792	701	(91)	(11.49%)	82,754,060	77,134,425	(5,619,635)	(6.79%)	240,552	214,855	(25,697)	(10.68%)
Brazoria	417	386		(7.43%)	51,871,021	49,338,121	(2,532,900)	(4.88%)	119,512	110,908	(8,603)	,
Fort Bend	4,087	3,689	(398)	(9.74%)	610,879,005	575,731,176	(35,147,829)	(5.75%)	2,921,122	2,770,511	(150,610)	
Dallas	1,304	1,188	(116)	(8.90%)	131,826,660	130,006,438	(1,820,222)	(1.38%)	594,569	565,222	(29,347)	
Tarrant	920	838	(82)	(8.91%)	91,816,765	89,147,234	(2,669,531)	(2.91%)	485,099	456,636	(28,463)	•
El Paso	182	178	(4)	(2.20%)	18,659,589	19,103,425	443,836	2.38%	54,588	60,042	5,454	9.99%
Jefferson	253	247		(2.37%)	20,963,460	22,389,710	1,426,250	6.80%	61,371	64,883	3,512	5.72%
Nueces	363	346		(4.68%)	34,268,398	31,922,740	(2,345,658)	(6.84%)	93,965	89,232	(4,733)	(5.04%)
Montgomery	378	323	(55)	(14.55%)	41,404,615	36,667,355	(4,737,260)	(11.44%)	182,360	166,388	(15,972)	
Bexar	260	213	(47)	(18.08%)	21,619,240	18,521,958	(3,097,282)	(14.33%)	96,598	86,130	(10,467)	(10.84%)
Calhoun	54	58	` 4	` 7.41% [´]	4,424,195	4,942,995	518,800	`11.73% [´]	14,838	15,990	1,152	7.76%
Cameron	100	95	(5)	(5.00%)	9,907,470	8,171,460	(1,736,010)	(17.52%)	29,213	22,557	(6,657)	(22.79%)
Orange	154	139		(9.74%)	12,504,575	11,841,125	(663,450)	(5.31%)	84,821	84,599	(222)	(0.26%)
Matagorda	29	28	`(1)	(3.45%)	2,320,350	2,394,450	74,100	3.19%	12,612	15,760	3,148	24.96%
Chambers	44	42		(4.55%)	4,753,800	5,093,298	339,498	7.14%	18,852	17,980	(872)	(4.63%)
Travis	76	72		(5.26%)	9,627,778	9,437,028	(190,750)	(1.98%)	40,412	37,296	(3,116)	, ,
Aransas	13	15		15.38%	1,240,700	1,448,100	207,400	16.72%	2,070	5,648	3,578	172.82%
San Patricio	39	31	(8)	(20.51%)	3,054,950	2,777,100	(277,850)	(9.10%)	10,641	9,193	(1,448)	(13.61%)
Liberty	88	102		15.91%	6,647,300	7,731,570	1,084,270	16.31%	70,639	81,809	11,169	`15.81% [°]
Hidalgo	225	168	(57)	(25.33%)	22,849,900	17,019,600	(5,830,300)	(25.52%)	131,693	103,841	(27,852)	(21.15%)
Denton	58	57	(1)	(1.72%)	6,258,800	6,960,178	701,378	11.21%	27,791	32,843	5,052	18.18%
Johnson	36	31	(5)	(13.89%)	2,789,650	2,440,090	(349,560)	(12.53%)	13,554	14,059	505	3.73%
Polk	25	23	(2)	(8.00%)	1,899,600	1,795,300	(104,300)	(5.49%)	10,361	11,184	824	7.95%
Collin	116	114		(1.72%)	19,145,750	20,391,150	1,245,400	6.50%	85,208	92,109	6,901	8.10%
Top 25 Counties	40,767	37,008	(3,759)	(9.22%)	4,586,759,835	4,374,763,816	(211,996,019)	(4.62%)	24,930,777	23,740,274	(1,190,502)	(4.78%)
All Other Counties	988	930	(58)	(5.87%)	86,305,071	86,147,062	(158,009)	(0.18%)	532,482	548,067	15,585	2.93%
Tier 1	2,131	1.975	(156)	(7.32%)	217.701.504	207,477,799	(10,223,705)	(4.70%)	616.001	577.927	(38,073)	(6.18%)
Tier 2	35.444	32,161	(3,283)	(9.26%)	4.035.747.134	3,845,501,841	(190,245,293)	(4.71%)	22,817,708	21,742,280	(1,075,428)	,
All Other Counties	,	3,802	(' '	(9.04%)	419,616,268	407,931,238	(11,685,030)	(2.78%)	2,029,550	1,968,134	(61,416)	` '
Statewide Total	41,755	37,938	(3,817)	(9.14%)	4,673,064,906	4,460,910,878	(212,154,028)	(4.54%)	25,463,258	24,288,341	(1,174,917)	(4.61%)

Texas FAIR Plan Association Liability Report As of 9/30/20

HO-CONB Policies



	Policies In-F	orce	PIF Growth		Exposure In-Force	<u>e</u>	Exposure Growth		YTD Written	<u>Premium</u>	Premium Grov	<u>wth</u>
County	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage
Harris	2,628	2,458	(170)	(6.47%)	180,396,873	166,241,640	(14,155,233)	(7.85%)	809,596	764,465	(45,131)	(5.57%
Galveston	283	254	(29)	(10.25%)	20,604,902	18,714,720	(1,890,182)	(9.17%)	57,188	53,215	(3,973)	(6.95%
Brazoria	15	14	(1)	(6.67%)	1,218,000	1,152,000	(66,000)	(5.42%)	3,807	3,522	(285)	(7.48%
Fort Bend	95	88	(7)	(7.37%)	6,201,480	6,208,080	6,600	`0.11% [´]	22,336	20,774	(1,562)	(6.99%
Dallas	136	121	(15)	(11.03%)	7,369,440	6,523,320	(846,120)	(11.48%)	26,106	21,906	(4,200)	(16.09%
Tarrant	7	4	(3)	(42.86%)	516,000	348,000	(168,000)	(32.56%)	1,700	1,646	(54)	(3.18%
El Paso	4	3	(1)	(25.00%)	88,800	28,800	(60,000)	(67.57%)	215	215	(0)	(0.06%
Jefferson	13	10	(3)	(23.08%)	853,800	500,400	(353,400)	(41.39%)	2,101	1,298	(803)	(38.20%
Nueces	266	224		(15.79%)	17,967,240	15,589,080	(2,378,160)	(13.24%)	59,392	54,733	(4,659)	(7.84%
Montgomery	23	20	(3)	(13.04%)	1,774,080	1,500,480	(273,600)	(15.42%)	7,581	5,959	(1,622)	(21.40%
Bexar	32	32		0.00%	2,008,800	1,992,000	(16,800)	(0.84%)	11,603	10,226	(1,376)	(11.86%
Calhoun	2	5	3	150.00%	186,000	372,000	186,000	100.00%	859	1,611	752	87.54%
Cameron	76	85	9	11.84%	6,022,800	6,297,120	274,320	4.55%	16,770	18,622	1,853	11.05%
Orange	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
Matagorda	1	1	0	0.00%	30,000	30,000	0	0.00%	130	130	0	0.00%
Chambers	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
Travis	39	37	(2)	(5.13%)	2,851,200	2,884,920	33,720	1.18%	10,672	9,026	(1,646)	(15.42%
Aransas	17	18		5.88%	1,174,200	1,352,760	178,560	15.21%	4,932	5,505	573	11.61%
San Patricio	2	1	(1)	(50.00%)	114,000	78,000	(36,000)	(31.58%)	446	309	(137)	(30.77%
Liberty	0	0	, ,	N/Á	0	0	, ,	` N/Á	0	0	` ó	` N/A
Hidalgo	3	1	(2)	(66.67%)	144,000	60,000	(84,000)	(58.33%)	815	374	(441)	(54.09%
Denton	1	1	O O	0.00%	36,000	36,000	, o	0.00%	138	138	(0)	(0.12%
Johnson	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
Polk	0	0	0	N/A	0	0	0	N/A	0	0	0	N/A
Collin	20	20	0	0.00%	1,292,160	1,023,600	(268,560)	(20.78%)	3,984	2,694	(1,290)	(32.39%
Top 25 Counties	3,663	3,397	(266)	(7.26%)	250,849,775	230,932,920	(19,916,855)	(7.94%)	1,040,372	976,369	(64,003)	(6.15%
All Other Counties		63		(23.17%)	6,686,280	4,787,160	(1,899,120)	(28.40%)	25,411	18,564	(6,847)	(26.94%
Tier 1	676	612	(64)	(9.47%)	48,290,942	44,086,080	(4,204,862)	(8.71%)	145,625	138,550	(7,076)	(4.86%
Tier 2	2,728	2,548	(180)	(6.60%)	186,850,353	172,611,720	(14,238,633)	(7.62%)	833,244	786,109	(47,135)	(5.66%
All Other Counties		300	(41)	(12.02%)	22,394,760	19,022,280	(3,372,480)	(15.06%)	86,914	70,274	(16,640)	(19.14%
Statewide Total	3,745	3,460	(285)	(7.61%)	257,536,055	235,720,080	(21,815,975)	(8.47%)	1,065,783	994,933	(70,850)	(6.65%

Texas FAIR Plan Association Liability Report As of 9/30/20

HO-BT Policies



	Policies In-F	orce	PIF Growth		Exposure In-Forc	e	Exposure Growth	1	YTD Written	Premium	Premium Grov	vth
County	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage	09/30/19	09/30/20	Actual	Percentage
Harris	1,697	1,387	(310)	(18.27%)	38.157.000	31.149.960	(7,007,040)	(18.36%)	238,952	166,798	(72,154)	(30.20%)
Galveston	354	373	` ,	5.37%	11,060,160	11,986,080	(, , ,	8.37%	41,141	41,744	604	1.47%
Brazoria	80	63		(21.25%)	2,510,040	2,278,440	•	(9.23%)	10,069	7,751	(2,317)	(23.01%)
Fort Bend	108	96	` ,	(11.11%)	2,395,200	2,467,200	(, ,	3.01%	13,254	,	(1,414)	(10.67%)
Dallas	69	48	` ,	(30.43%)	1,756,560	1,336,800		(23.90%)	9,509	5,239	(4,270)	(44.90%)
Tarrant	67	51	(16)	(23.88%)	1,632,000	1,388,400		(14.93%)	8,726		(2,817)	(32.29%)
El Paso	1	5	4	400.00%	102,000	307,800	, , ,	201.76%	410	817	407	99.18%
Jefferson	22	30	8	36.36%	705,720	988,320	282,600	40.04%	1,840	2,647	807	43.88%
Nueces	34	23	(11)	(32.35%)	1,079,400	717,000	(362,400)	(33.57%)	4,198	2,849	(1,350)	(32.14%)
Montgomery	50	33	(17)	(34.00%)	1,305,600	1,124,400	, ,	(13.88%)	6,393	4,880	(1,513)	(23.66%)
Bexar	37	18	(19)	(51.35%)	652,800	416,400	(236,400)	(36.21%)	4,156		(1,842)	(44.32%)
Calhoun	8	7	(1)	(12.50%)	262,800	172,800	(90,000)	(34.25%)	1,048	403	(645)	(61.54%)
Cameron	9	4	(5)	(55.56%)	354,000	249,600	(104,400)	(29.49%)	1,559	449	(1,110)	(71.21%)
Orange	17	17	O	0.00%	510,840	534,000	23,160	4.53%	2,556	3,046	490	19.17%
Matagorda	1	1	0	0.00%	13,200	13,200	0	0.00%	200	100	(100)	(50.00%)
Chambers	4	7	3	75.00%	93,840	177,840	84,000	89.51%	(102)) 693	795	(779.41%)
Travis	36	25	(11)	(30.56%)	822,600	588,000	(234,600)	(28.52%)	4,197	2,692	(1,505)	(35.85%)
Aransas	4	3	(1)	(25.00%)	132,000	108,000	(24,000)	(18.18%)	598	386	(212)	(35.48%)
San Patricio	1	1	0	0.00%	24,000	30,000	6,000	25.00%	0	154	154	N/A
Liberty	1	2	1	100.00%	54,000	72,000	18,000	33.33%	261	401	140	53.64%
Hidalgo	2	2		0.00%	30,000	30,000	0	0.00%	247	347	100	40.42%
Denton	5	2		(60.00%)	396,000	66,000	(330,000)	(83.33%)	801	23	(778)	(97.09%)
Johnson	4	2	(2)	(50.00%)	138,000	112,440	(25,560)	(18.52%)	612	418	(194)	(31.64%)
Polk	1	2	1	100.00%	48,000	60,000	12,000	25.00%	211	198	(13)	(6.27%)
Collin	10	8	(2)	(20.00%)	198,000	198,000	0	0.00%	1,628	927	(701)	(43.07%)
Top 25 Counties All Other Counties	2,622 3 121	2,210 90	(412) (31)	(15.71%) (25.62%)	64,433,760 3,744,000	56,572,680 3,156,000	(, , ,	(12.20%) (15.71%)	352,464 19,355	263,025 15,138	(89,439) (4,216)	(25.38%) (21.78%)
Tier 1	519	513	(6)	(1.16%)	16,271,160	16,739,280	468,120	2.88%	60,772	57,298	(3,474)	(5.72%)
Tier 2	1,838	1,514	(324)	(17.63%)	41,489,040	34,547,160	,	(16.73%)	256,765	184,422	(72,343)	(28.17%)
All Other Counties	386	273	(113)	(29.27%)	10,417,560	8,442,240	(1,975,320)	(18.96%)	54,281	36,444	(17,838)	(32.86%)
Statewide Total	2,743	2,300	(443)	(16.15%)	68,177,760	59,728,680	(8,449,080)	(12.39%)	371,819	278,164	(93,655)	(25.19%)

5C. Rate Indications



MEMORANDUM

REVIEW DATE: November 18, 2020

TO: Jerry Fadden, Chief Financial Officer

FROM: Xiuyu Li, Senior Actuary

RE: TFPA 2020 Rate Review

TFPA actuarial staff has updated its analysis of TFPA indicated rate needs. The analysis incorporates the most current data for loss experience and operating expenses as of December 31, 2019. Modeled catastrophe exposures as of March 31, 2020 and the cost of the 2020 reinsurance program have also been incorporated.

The indicated rate changes by territory, by product are as follows, capped at ±10%:

_		Homeowners		
Region	In-force Policy	In-force Premium	Indicated	Proposed
Central North - Greater Dallas / Ft. Worth	2,582	4,320,488	50.3%	10.0%
Central North - Remainder	188	357,916	11.5%	10.0%
Central South	2,952	3,220,919	18.5%	10.0%
North/Northwest	138	293,097	28.3%	10.0%
Seacoast - Tier 1	7,488	3,897,544	27.3%	10.0%
Seacoast - Tier 2	19,682	38,262,010	9.5%	9.5%
Overall Statewide	33,030	50,351,976	15.1%	9.6%

_	TDP-Fire				
 Region	In-force Policy	In-force Premium	Indicated	Proposed	
Overall Statewide	39,109	10,739,519	6.8%	6.8%	



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Region	In-force Policy	In-force Premium	Indicated	Proposed
Central North - Greater Dallas / Ft. Worth	2,309	1,258,196	62.0%	10.0%
Central North - Remainder	167	94,215	41.2%	10.0%
Central South	1,394	523,261	31.7%	10.0%
North/Northwest	70	59,652	17.9%	10.0%
Seacoast - Tier 1	2,033	180,857	-49.1%	-10.0%
Seacoast - Tier 2	33,136	25,029,140	12.0%	10.0%
Overall Statewide	39,109	27,145,322	13.6%	9.5%

Region	In-force Policy	In-force Premium	Indicated	Proposed	
Central North - Greater Dallas / Ft. Worth	155	42,087	21.9%	10.0%	
Central North - Remainder	1	332	137.7%	10.0%	
Central South	148	55,256	16.8%	10.0%	
North/Northwest	8	3,098	26.8%	10.0%	
Seacoast - Tier 1	633	167,021	4.1%	4.1%	
Seacoast - Tier 2	2,632	1,039,909	23.2%	10.0%	
Overall Statewide	3.577	1.307.702	20.5%	9.2%	

Tenant

		TCHant		
Region	In-force Policy	In-force Premium	Indicated	Proposed
Central North - Greater Dallas / Ft. Worth	121	16,326	19.3%	10.0%
Central North - Remainder	14	5,340	32.1%	10.0%
Central South	183	24,856	3.0%	3.0%
North/Northwest	11	1,503	4.6%	4.6%
Seacoast - Tier 1	513	64,940	39.1%	10.0%
Seacoast - Tier 2	1,660	239,580	25.7%	10.0%
Overall Statewide	2,502	352,545	26.3%	9.5%

The methodology used in this analysis is consistent to that used in previous rate analyses.

I recommend the Governing Committee file for the full actuarial indications for all policy forms, limited to no more than a 10% change in any territory, to be effective July 1, 2021.

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6. Internal Audit6A. Internal Audit Status Update

MEMORANDUM

TO: The Governing Committee - Texas FAIR Plan Association

FROM: Bruce Zaret, Weaver - Internal Audit

DATE: December 7, 2020

SUBJECT: Status of Internal Audit Activities

The following is our internal audit update representing current and planned activities:

Current Activities:

Activity Description	Status
Internal Audit Risk Assessment and Updated	Update and plan complete – submitted for Board
Internal Audit Plan	discussion
Claims Processing	Report issued
Office Facilities	Report issued
Reinsurance Audit	Report in process
Database and Application Administration Audit	Report in process
Financial Close and Reporting	Report in process
Legal and Compliance	Fieldwork in process

Upcoming Audits:

Activity Description	Timing
Communications & Legislative Implementation	December 2020
Confirm 2021 Audit Schedule	December 2020
Disaster Recovery	December 2020

> ELT meetings:

• Attended Executive Leadership Team and Operations meetings.

Texas FAIR Plan Association Rolling Three-Year Internal Audit Plan (2019-2021)

2019	
Process Area	Risk Rating
Risk Assessment	N/A
Claims Processing	High
Database and Application Administration	High
Vendor Management	High
BCP/Continuity of Operations (COOP)	Moderate
Accounts Payable and Expense Processing	Moderate
Underwriting	Moderate
Accounts Receivable Including Agent Commissions	Low
Human Resources Administration	Low
Payroll	Low

2020	
Process Area	Risk Rating
Information Security	High
Reinsurance	High
Disaster Recovery	High
Communication	High
Legislative Action Implementation	High
Legal & Compliance	Moderate
Financial Close and Reporting	Moderate
Facilities and Services	Low

2021	
Process Area	Risk Rating
Risk Assessment	N/A
Application Development	High
Information Technology Services	Moderate
Actuarial (Pricing and Reserving)	Moderate
Executive Management, Management Planning & Reporting	Moderate
Cash Management	Low
Taxes	Low

6B. Risk Assessment and Audit Plan



Texas FAIR Plan Association Risk Assessment and Internal Audit Plan Update

December 7, 2020



Risk Assessment Process wea



Purpose: The accompanying risk assessment has been completed for the purpose of developing an internal audit plan. This risk assessment, therefore, is not an enterprise wide risk assessment, which may consider other risk characteristics.

Risk Assessments:

- Are required by professional internal audit standards
- Allows internal audit to focus its resources on the areas of greatest risk
- Results in a comprehensive internal audit plan that identifies the specific areas of internal audit focus over a period of time
- The frequency of internal audits performed is based on the risk assessed, risk trends and other qualitative factors

Risk Assessment Update Process





- Reviewed results of prior risk assessments as benchmark criteria for the update
- Received input from the Executive Leadership Team
- Reviewed financial risks, process documentation, and strategic initiatives
- Considered industry best practices
- Evaluated inherent risk of probability and impact
- Considered current and anticipated business changes
- For key operating areas, evaluated financial/transaction significance and risk trends
- Considerations included the current control environment: staffing, policies, culture, anticipated changes in the environment
- Assessed the degree of legal/regulatory compliance requirements
- Summarized risk ratings by business process area
- Developed internal audit plan for 2021, 2022 and 2023 to monitor and mitigate process risks

Risk Culture Observations



Weaver observed the following organizational culture characteristics while developing the Risk Assessment and Audit Plan:

- ✓ Tone-at-the-top fosters strong control-focused culture
- ✓ Management thoughtfully discussed the risk assessments with Weaver for each business process area
- ✓ Policyholder communications the Association is proactive in outreach to Texas communities about coverage and protecting property from loss
- Prior audits indicate internal controls are effective:
 - 2020 audits include: Underwriting, Depopulation, Reinsurance, Claims, Facilities and Services, Financial Close and Reporting, and Database and Application Administration processes
 - Financial statements are audited annually by a third-party

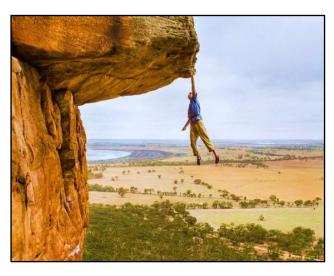
Risk Assessment Definitions



Risks were evaluated based on inherent versus residual risk

Inherent Risk: The natural risk (exposure) in the significant activities of the organization without consideration of internal controls or other actions that mitigate risk.

Residual Risk: The risk that remains after controls are taken into account (the net risk or risk after controls).



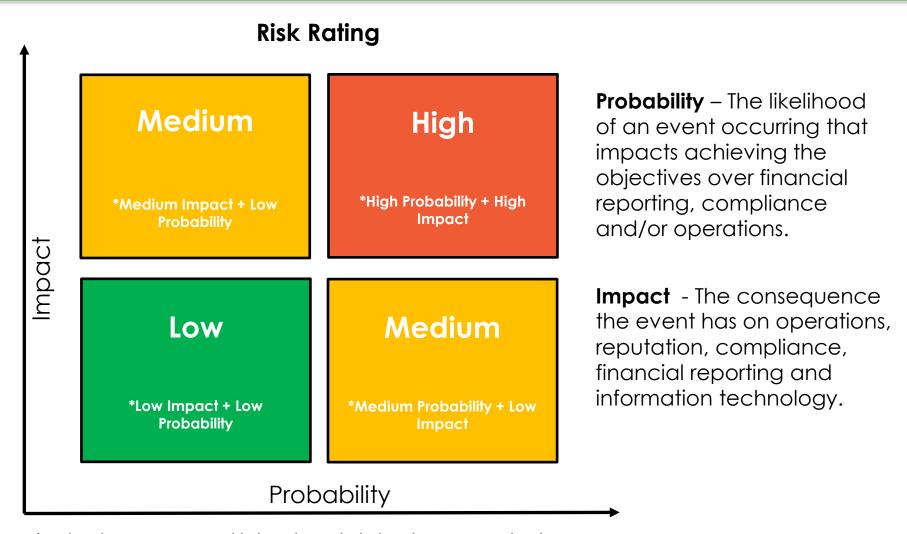
Vs.



^{*}The Inherent Risk Assessment was used in developing the proposed areas of the internal audit plan. The plan is subject to review and approval by the Governing Committee.

Risk Rating (Probability & Impact)





^{*}High risk areas are more likely to be included in the 3 year audit plan.

Risk Assessment Results



	2020 R	Risk Asse	essment	Summo	ary	
		Inher	ent Risk R	lating	Current	
Risk Area	Process Activities	2016	2019	2020	Risk Trend ¹	Risk Trend ¹
Information Security	 Mobile Security / Bring Your Own Device Logical Access (Database, OS, Application) Physical Access Cybersecurity 	High	High	High	Increasing	Risk is trending higher due to the velocity and evolution of cyber threats.
Claims Processing	First Notice of Loss Process Triage/Assign Claim Investigate Claim Evaluate Claim Resolve Claim Recover Damages Compliance (Legislative & TDI Regulations) Litigation/Disputed Claims Quality Assurance Vendor Management	High	High	High	Stable	Claims must be responded to and processed in accordance TDI regulatory guidelines and are subject to TFPA policy manual guidelines. There is a heavy dependency on system application for claims processing and settlement. There is also a dependency on third-party adjusters in the event of a named storm or hurricane, whereby these resources may not be available should more than one whether even occur in the Gulf or Atlantic seaboard. Overall risk remains high with a stable trend.
Reinsurance	Execution of Agreements Billing and Recoverables Risk Transfer Reinsurer Management (credit risk monitoring)	Moderate	High	High	Increasing	Risk trending higher due to hardening market and decline in reinsurance capacity for catastrophic risks.



	2020 I	Risk Asse	essment	Summo	ary	
Risk Area	Process Activities	Inher	ent Risk R	ating	Current	Risk Trend ¹
KISK AIEG	Process Activities	2016	2019	2020	Risk Trend ¹	kisk irena
Database and Application Administration	 Database Administration Application Management Systems Administration Report Administration Software Licensing and Usage 	High	High	High	Stable	Risk is stable due to the reliability of data reporting tools for business operations and strategic planning.
Communications	Legislative Affairs Agent Communications Branding (Reputation Management) Internal Communications and Coordination Organizational Change Management Digital Media Media Relations Community Outreach Website Updates Implementation of Legislative Changes		High	High	Stable	Communication requirements are demanding, though processes are stable and adequately meet demands of stakeholders. The department is well staffed and its functions and responsibilities are well defined.
Actuarial (Pricing and Reserving)	Rate Adequacy Case Reserving Data Capture and Accuracy IBNR Estimation Premium Rate Changes Reporting and Analytics	Moderate	Moderate	High	Stable	Overall risk trend is stable. Reserves have heavy reliance on data accuracy and assumptions used in determining final estimates. Also, there are pricing challenges and complexities in deriving assumptions used in the reserve estimation processes.



	2020 F	Risk Ass	essment	Summo	ary		
Risk Area	Process Activities	Inhe	rent Risk R	ating	Current Risk	Risk Trend ¹	
		2016	2019	2020	Trend ¹		
Legal & Compliance	Complaint Process (Administrative Code) Contracts Management Process Disclosures / Ethics Process Fraud Reporting Process Records Retention Process Public Information / Open Records E-discovery HB 3 (Organization-wide) Policy Management Filings (TDI, non-financial statement) Sanctions Checking Process- FCPA/OFAC Compliance Vendor Management Process	High	Moderate	Moderate	Stable	Risk is stable due to meeting legal and compliance demands is not over burdensome and the department is adequately staffed.	
Underwriting	 Application & Quoting Process Policy Issuance Process (includes Billing) Agent Registration Policy Eligibility Determination Process Fraud Reporting Process Inspection Process Agency mergers Risk Evaluation and Pricing Process QA/Audit Process Policyholder/Agent Complaint Process Appeal Process Dongle 	High	Moderate	Moderate	Stable	Overall policy counts are trending lower along with written premium, though not significantly. A system upgrade recently occurred, migrating from the CGI application to Policy Center. The risk trend in underwriting and quoting processes are stable.	



	2020 F	Risk Asse	essment	Summo	ary		
Risk Area	Process Activities	Inhe	rent Risk R	ating	Current Risk	Risk Trend ¹	
NISIC PILOG	Tiocess Acid Mics	2016	2019	2020	Trend ¹	MISK HEILE	
Executive Management, Management Planning and Reporting	Plan of Operation Operational Planning and Reporting Internal Financial Reporting Board Reporting Strategic Planning and Execution CAT (Operations) and Business Continuity Planning Disaster Recovery Planning (IT) Pandemic	Moderate	Moderate	Moderate	Increasing	Higher risk trend due to impending changes to TWIA's Plan of Operation, difficulty retaining top talent due to strong job market and planning for succession for the existing strong management team.	
Financial Close and Reporting	Period End Closing Process Expense Allocation Statutory Financial Statement Preparation GASB Compliance TDI / Statutory Data Calls General Ledger Recording and Maintenance Account Reconciliations Fixed Assets Escheatment/Unclaimed Property Debt Arrangements	Moderate	Moderate	Moderate	Stable	Though changes have occurred with accounting staff, key accounting management personnel remain in place and stable. There have been no significant changes in accounting standards. The department is adequately staffed to perform required controls.	
Accounts Payable and Expense Processing	Vendor Management Accounts Payable Processing (Invoice Routing and Approval) Check Disbursements Expense Coding Employee Expense Reimbursement via ACH Processing Credit Card Processing	Moderate	Moderate	Moderate	Stable	Vendor management software has been implemented to centralize controls over contract monitoring. No other significant changes to processes or systems. Also, no other internal and/or external factors currently exist that impact the risk trend.	



	2020 R	lisk Asse	essment	Summo	ary	
Risk Area	Process Activities	Inher	ent Risk R	ating	Current Risk	Risk Trend ¹
NISK AIGU	Process Activities	2016	2019	2020	Trend ¹	KISK ITEITU
Application Development	System Development Life Cycle Project Management Office / Life Cycle	Moderate	Moderate	Moderate	Stable	Updated management software is used to make revisions to systems and applications over core business functions. Risk trend is stable.
Information Technology Services	Network Security/Operations (including Monitoring, Tools) Help Desk Change Management Website Maintenance Hardware Management IT Vendor Management	Moderate	Moderate	Moderate	Stable	Risk remains stable given the information technology environment, including age of existing software and hardware.
Facilities and Services	Building Access & Physical Security Mail and Routing Facilities Maintenance Events/Training Management Premises Insurance (COVID)	Low	Low	Moderate	Stable	The Association is proactive in updating policies to address internal and external risk factors, including new CDC guideline that address pandemic related exposures. Risk trend has stabilized while the overall risk level is increased due to potential exposure to illness, as is the case with most office environments.



	2020	Risk Ass	essment	Summary	У	
Risk Area	Process Activities	Inhe	rent Risk R	lating	Current Risk	Risk Trend ¹
RISK AIEG	Frocess Activities	2016	2019	2020	Trend ¹	RISK HERIO
Human Resources Administration	Recruiting/Selection Benefits Management Compensation Management Onboard/Offboarding Termination Process Complaints, Grievances, and Disputes (Employment) Privacy and Employee Compliance	Low	Low	Moderate	Increasing	Currently, there is a high demand for experienced talent coupled with low supply of qualified candidates. This has created a very competitive retention landscape. This environment creates more challenges in employee retention coupled with increased compensation cost.
Cash Management	Banking General Lockbox Credit Cards Wire Transfers Void Stop Payments Positive Pay Cash Forecasting Bank Account Reconciliation Cash and Cash Equivalent Investments Management	Low	Low	Moderate	Stable	New bank and collection processes further strengthen existing internal controls. Balances can change significantly due to weather related events. The current risk environment is stable.
Taxes	Premium Taxes Tax Preparation and Compliance		Low	Low	Stable	No changes in system applications, processes, regulations or personnel. The overall risk environment remains stable.
Accounts Receivable	Billing Collections and Deposits Customer Account Maintenance Past Due A/R, Non-admitted and write-offs Agent Commissions Refunds System Reconciliation	Low	Low	Low	Stable	Receivable balances are trending down, which is reflected in the written premium trend. No other internal and/or external factors currently exist that impact the risk trend.

Audit Plan 2021-2023



- The proposed audit plan has been developed using results of the Risk Assessment and considered:
 - Audit frequency was determined based on:
 - Risk trend
 - Results of past audits
 - Changes in the control environment
 - New software applications
 - Other qualitative factors



Proposed Three Year Audit Plan



Process Area	2020 Risk Rating	2018	2019	2020	2021	2022	2023
Information Security	High	Х			Х		
Claims Processing	High		Х	Х		Х	
Reinsurance	High			Х		Х	
Database and Application Administration	High			Х			Х
Communications	High	Х		Х		Х	
Actuarial (Pricing and Reserving)	High	Х			Х		
Legal & Compliance	High	Х		Х			Х
Underwriting	Moderate	Х		Х			Х
Plan Of Operation	Moderate				Х		
Business Continuity of Operations	Moderate		Х			Х	
Disaster Recovery	Moderate			Х			
Governance	Moderate				Х		
Financial Close and Reporting	Moderate			Х			
Accounts Payable and Expense Processing	Moderate		Х				Х
Application Development	Moderate	Х				Х	
Information Technology Services	Moderate					Х	
Vendor Management	Moderate		Х		Х		
Facilities and Services	Moderate			Х			Х
Cash Management	Moderate	Х			Х		
Fraud Risk Assessment	Low				Х		Х
Taxes	Low				Х		
Accounts Receivable	Low		Х				Х
Payroll	Low		Х				Х



Discussion



7. Underwriting7A. Operational Review Update



MEMORANDUM

DATE: November 24, 2020

TO: John Polak, General Manager

FROM: Denise Larzalere, Vice President Underwriting

RE: Update on Underwriting Operational Highlights

Third Quarter 2020 Highlights

I Service Results:

- a. Underwriting continues to have consistent turnaround time on all policy transactions. Our goal is to issue 90% of new business submissions, endorsements, renewals, and cancellations within 10 days; we are surpassing this standard with over 96% of all transactions processed within 10 days and with approximately 87% of new business via straight through processing.
- b. Quality Assurance scores on the underwriting decisions continue to meet or exceed established goals.
- c. Customer Service telephone response time is within our established goals. We continue to experience increased call volume since transitioning to teleworking. Payment leniency (telephone payments) have increased, as well as general training questions from agents. We have increased utilization of the external call center and modified some scheduling to ensure acceptable service levels. We continue to perform service observation (listening to phone calls and scoring them) as well as calibrating expectations within the entire Association.
- d. Underwriting operated under budget in the third quarter, driven by lower head count and fewer inspections.

II. TFPA Agent Audit Results:

- a. 10 agents (100 properties/policies) were selected for review in the third quarter of 2020 to verify compliance with the declination of coverage requirement and TFPA Producer Requirements and Performance Standards. 9 agents have responded, with follow-up requests being sent to the 1 agent who has not responded yet.
 - Proof of declination was received for forty-four percent of the policies selected from the 9 agents who have provided documentation. Staff is following up for outstanding proof of declinations.
 - ii. Signed applications and eligibility statements were provided for approximately seventy-eight percent of the policies selected from the 9 agents who have provided



documentation. Staff is following up with the agents who have not yet provided signed applications.

b. All 10 agents have an active property & casualty insurance license, and all 10 agents have the required direct standard market appointments.

III. Additional items to note:

- a. We have decommissioned the CGI I/O policy administration system effective September 30, 2020, with a cost savings of approximately \$110,500 per month.
- b. All active policies and claims previously administered in CGI have been migrated to the new Guidewire Policy Center and Claims Center
- c. During the last meeting a question was asked about any impacts that the current pandemic has had on our book of business. We reviewed indicators such as retention, new business growth and lapse ratio and found that the lines were flat. Other than the normal seasonal fluctuations, there were no noticeable changes.

8. Claims 8A. Claims Operations

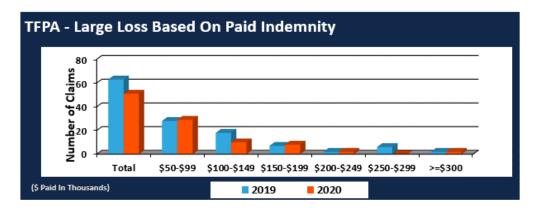
TFPA Claims Operations 2020

TFPA Claim	s - 2020 Resul	ts (thr	ough Q3)				
Key Cycle Times (In days)	Industry Average, TX	TFPA	TFPA Plan	Variance to Plan	% Variance to Plan		
FNOL to Inspect Property	5.3	2.8	⋖	-0.2	-7%		
Inspect Property to Receipt by TFPA	3.4	2.4	<8	-5.6	-70%		
Total Cycle Time FNOL to Payment	N/A	8.8	<12	-3.2	-20%		
TDI Complaint Ratio							
2019	0.19% - 13 complaints from 6,950 new claims						
2020	0.09%	- 4 co	mplaints fr	om 4,678 nev	v claims		

Year	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20
Actual Volume	523	382	400	392	658	576	647	521	579
Actuarial Projected	400	296	292	737	727	281	277	273	269
Median Staffing	286	286	286	286	286	286	286	286	286
Open Inventory	617	592	558	529	491	712	691	1,332	1,237

TEP	A - Claim	Seve	rity by A	ccide	nt Vear a	nd Pei	ril					
	rted Claims b		illy by A	icciaci	it rear a	iiu i ci						
Year	Fire		Liabil	ity	Thef	it	Wate	er	Wind /	Hail	All Perils	
rear	Claims	% ∆	Claims	% ∆	Claims	% ∆	Claims	% ∆	Claims	% ∆	Claims	% ∆
2016	332	-	108	-	333	-	1,010	-	8,774	-	10,989	-
2017	282	-15.1%	119	10.2%	271	-18.6%	959	-5.0%	20,245	130.7%	22,276	102.7%
2018	211	-25.2%	112	-5.9%	184	-32.1%	1,007	5.0%	2,927	-85.5%	4,769	-78.6%
2019	232	10.0%	74	-33.9%	155	-15.8%	726	-27.9%	4,856	65.9%	6,390	34.0%
2020	76	-67.2%	65	-12.2%	82	-47.1%	487	-32.9%	2,403	-50.5%	3,440	-46.2%
Incurred Amounts by Peril												
	Fire		Liabil	ity	Theft		Water		Wind / Hail		All Perils	
Year	Incurred	%Δ	Incurred	%Δ	Incurred	% ∆	Incurred	%Δ	Incurred	%Δ	Incurred	%Δ
2016	\$12,596,494	-	\$1,200,709	-	\$994,015	-	\$963,568	-	\$42,530,623	-	\$59,739,816	-
2017	\$11,533,193	-8.4%	\$1,023,968	-14.7%	\$628,257	-36.8%	\$906,433	-5.9%	\$50,684,166	19.2%	\$65,417,257	9.5%
2018	\$9,524,538	-17.4%	\$289,039	-71.8%	\$512,246	-18.5%	\$967,647	6.8%	\$8,913,029	-82.4%	\$20,782,614	-68.2%
2019	\$9,707,723	1.9%	\$555,045	92.0%	\$392,556	-23.4%	\$551,611	-43.0%	\$20,158,513	126.2%	\$31,901,021	53.5%
2020	\$3,934,544	-59.5%	\$85,418	-84.6%	\$100,973	-74.3%	\$374,100	-32.2%	\$9,215,798	-54.3%	\$16,224,819	-49.1%
Incur	red Claim Se	verity b	y Peril									
.,	Fire		Liabil	ity	Thef	t	Wate	er	Wind /	Hail	All Per	rils
Year	Severity	% ∆	Severity	%Δ	Severity	% ∆	Severity	% ∆	Severity	%Δ	Severity	%Δ
2016	\$37,941	-	\$11,118	-	\$2,985	-	\$954	-	\$4,847	-	\$5,436	-
2017	\$40,898	7.8%	\$8,605	-22.6%	\$2,318	-22.3%	\$945	-0.9%	\$2,504	-48.4%	\$2,937	-46.0%
2018	\$45,140	10.4%	\$2,581	-70.0%	\$2,784	20.1%	\$961	1.7%	\$3,045	21.6%	\$4,358	48.4%
2019	\$41,844	-7.3%	\$7,501	190.6%	\$2,533	-9.0%	\$760	-20.9%	\$4,151	36.3%	\$4,992	14.6%
2020	\$51,770	23.7%	\$1,314	-82.5%	\$1,231	-51.4%	\$768	1.1%	\$3,835	-7.6%	\$4,717	-5.5%

^{*}Case incurred amounts exclude loss adjustment expenses and IBNR reserves



Date	Total	\$50-\$99	\$100-\$149	\$150-\$199	\$200-\$249	\$250-\$299	>=\$300
2019 (complete year)	63	28	18	7	2	6	2
Liability	0	0	0	0	0	0	0
2020 (YTD)	46	27	9	7	2	0	1
Liability	5	2	1	1	0	0	1
Variance	-12	1	-8	1	0	-6	0

Hurricane Harvey

TFPA Harvey	As of 6/30/20	As of 10/30/20	Change	% Change
Claims	17,644	17,994	350	2.0%
Open	290	246	-44	-15.2%
Closed	17,374	17,748	374	2.2%
% Closed	98.4%	98.6%	0	0.2%
Paid Indemnity	\$34,825,838	\$ 35,084,044	\$258,206	0.7%
Paid Expense	\$21,639,186	\$ 22,666,970	\$1,027,784	4.7%
Active Appraisals	19	14	-\$5	-26.3%

TFPA 2020 Hurricane Season	As of 10/30/20						
Hanna (7/25)							
Claims	86						
Paid Indemnity	\$297,713						
Laura (8/26)							
Claims	295						
Paid Indemnity	\$2,062,683						
Beta (9/20)							
Claims	125						
Paid Indemnity	\$226,728						
Delta (10/9)							
Claims	59						
Paid Indemnity	\$83,174						
All Storms							
Claims	565						
Paid Indemnity	\$2,670,298						

8B. Claims Litigation



TFPA Litigation Tracking Activity

Litigation Quarter Summary Third Quarter 2020

	Summary of TFPA Claims in Suit											
2020		No	ew	Set	tled	Closed						
		1st Party	3rd Party	1st Party	3rd Party	1st Party	3rd Party					
Quarter	July	2	0	0	0	4	2					
_	Aug	2	0	0	0	8	0					
3rd	Sept	2	1	0	0	5	2					
		6	1	0	0	17	4					

	Summary of TFPA Claims with LORs										
2020		No	ew	Set	tled	Closed					
		1st Party	3rd Party	1st Party	3rd Party	1st Party	3rd Party				
Quarter	July	16	1	0	0	7	1				
	Aug	13	0	0	0	9	1				
3rd	Sept	9	0	0	0	9	0				
		38	1	0	0	25	2				



TFPA Claims Litigation September 2020

	TFPA Claims in Suit										
		Beginning			End	ing Inventor	у				
0		Inventory	New	Closed	1st Party	3rd Party	TOTAL				
7	Wind/Hail	252	2	(4)	250	0	250				
Sep-	Other Perils	9	0	(1)	8	0	8				
0,	Bodily Injury	2	1	(2)	0	1	1				
	Property Damage	0	0	0	0	0	0				
	TOTAL	263	3	(7)	258	1	259				

	TFPA Claims with LORs										
		Beginning	New Clos	Classed	Converted	End	ing Inventor	γ			
C		Inventory		Ciosea	to Suit	1st Party	3rd Party	TOTAL			
Sep-20	Wind/Hail	70	8	(7)	0	71	0	71			
Sep	Other Perils	21	1	(2)	0	20	0	20			
0,	Bodily Injury	0	0	0	0	0	0	0			
	Property Damage	0	0	0	0	0	0	0			
	TOTAL	91	9	(9)	0	91	0	91			



	TFPA Cla	TFPA Claims with Suits/LORs: Detail of Ending Inventory										
Sep-20	Category	Active Unsettled Claims			Settled & Funded (Awaiting closing documents and final invoices)				GRAND			
Se		Sui	its	LO	Rs		Su	its	LC	Rs		TOTAL
		1st	3rd	1st	3rd	Total	1st	3rd	1st	3rd	Total	
	TOTAL	258	1	91	0	350	0	0	0	0	0	350

	TFPA Active Claims with S Breakdown by Plaintiff Fi	
	Firm	Total
	Buzbee Law/Manuel Solis	142
	Manuel Solis, P.C.	68
	Dick Law Firm	38
	Daly & Black	29
	Arnold & Itkin LLP	9
20	Buzbee Law Firm	9
Sep-20	Lane Law Firm	7
Se	Chad T. Wilson Law Firm	5
	Daly & Black/Arnold & Itkin	4
	Potts Law Firm	3
	Cristobal M. Galindo P.C.	3
	Fitts Law Firm	3
	Lindsay, Lindsay & Parsons	2
	Scott Law Offices	2
	Remaining 24 firms	26
	TOTAL	350



	TFPA Active Claims with Suits/LORs: County of Loss Location										
	County	1st Party	3rd Party	Total							
	Brazoria	0	1	1							
	Chambers	1	0	1							
	Dallas	1	0	1							
	Denton	1	0	1							
0	El Paso	1	0	1							
Sep-20	Ft. Bend	13	0	13							
Sel	Galveston	3	0	3							
	Harris	319	0	319							
	Hidalgo	1	0	1							
	Jefferson	3	0	3							
	Montgomery	2	0	2							
	Orange	2	0	2							
	Tarrant	1	0	1							
	Webb	1	0	1							
	TOTAL	349	1	350							

9. TFPA Operations9A. IT System Enhancements





MEMORANDUM

DATE: December 7, 2020

TO: John Polak, General Manager

FROM: Camron Malik, CIO / VP IT

RE: TFPA Information Technology status

The TFPA implementation is in Production Support mode. All policies and data were migrated off the legacy CGI platform and the project to decommission the CGI system was successfully completed on September 30th, 2020. This resulted in a \$330,000 savings in 2020 as we completed the effort 3 months ahead of the contract expiration with CGI.

The Systems Development/Production Support releases continue with their monthly cadence, delivering various defect fixes and features for the business with quality and timeliness. The Infrastructure and Operations team continues to support remote work with excellent quality. All technology support and projects are on-track.

9B. Communications Update



MEMORANDUM

DATE: November 18, 2020

TO: TFPA Governing Committee

FROM: Jennifer Armstrong, Vice President, Communications & Legislative Affairs

RE: Communications & Legislative Affairs Operational Highlights

Legislative & Regulatory Affairs

- Engagement with legislative offices increased in Q3 2020. While offices continue to be primarily
 focused on issues pertaining to the COVID-19 pandemic and related economic conditions, they
 have begun to increase the range of topics on which they are prepared to communicate as the
 87th Legislative Session approaches. Going into the last quarter of 2020, we plan to meet virtually
 with several legislative offices.
- Based on discussions with multiple legislative offices, we can confirm that the Legislative Oversight Board tasked with studying a merger between TWIA and TFPA in the interim between legislative sessions will defer their work due to the COVID-19 crisis.
- Based on legislation filed so far and our discussions with legislative offices, it appears likely that the Legislature may consider proposals for some kind of statewide risk sharing in regard to residual windstorm insurance. Proposals in this area include a merger of TWIA and TFPA. It is too early to predict what proposals, if any, will gain enough support to be enacted. While rates and funding remain key issues for coastal legislators, legislative bandwidth used on other priorities may preclude progress on TWIA-related legislation.
- Rep. Dade Phelan, whose district includes Orange and Jefferson counties, is likely to be elected Speaker of the House for the upcoming session. We met with Rep. Phelan's staff in early November to brief them on our progress on claims arising from Hurricanes Laura and Delta. Also, of note, former Insurance Commissioner Julia Rathgeber is expected to serve as Speaker Phelan's chief of staff.
- July 1 through September 30, 2020, most legislative and regulatory inquiries received during the third quarter were related to TWIA matters. We received only one FAIR Plan inquiry.
- We continue to provide recurring operational email updates to the Governing Committee, TDI, legislative staff, and coastal elected officials and stakeholders.

9C. Review/Approval of the 2021 Budget



Texas FAIR Plan Association Proposed 2021 Annual Budget

The proposed annual budget for 2021 for the Texas FAIR Plan Association (the "2021 Budget") is provided below for consideration by the Governing Committee. **Table 1** presents the 2021 Budget, the 2020 Forecast and the 2020 Budget with comparisons. **Table 2** presents a reconciliation of beginning and ending surplus and key ratios for the relevant periods.

Table 1
TEXAS FAIR PLAN ASSOCIATION
Statutory Income Statement (000's omitted)

		Α	В	С	D	E	
		For the tw	elve months ended De	ecember 31,	B2021 vs	B2021 vs	
		Forecast - 2020	Budget - 2020	Budget - 2021	B2020	F2020	
1	Premiums Written:						1
2	Direct	\$ 77,899	\$ 73,554	\$ 68,437	\$ (5,117)	\$ (9,462)	2
3	Ceded	(28,789)	(29,144)	(28,789)	355	(0)	3
4	Net	49,110	44,410	39,648	(4,762)	(9,462)	4
-		+5,110	77,710	33,040	(4,702)	(3,402)	
5	Premiums Earned:	d 04.600	A 77.754	A 72.005	ć (4.750)	ć (0.60 7)	5
6	Direct	\$ 81,682		\$ 72,995	\$ (4,759)	\$ (8,687)	6
7	Ceded	(28,997)	(29,144)	(28,789)	355	208	7
8	Net	52,685	48,610	44,206	(4,404)	(8,479)	8
9	Deductions:						9
10	Losses and LAE Incurred	36,191	27,657	25,983	(1,674)	(10,208)	10
11	Operating Expenses	13,050	14,348	11,097	(3,251)	(1,953)	11
12	Commission Expense	8,227	7,870	7,323	(547)	(905)	12
13	Ceding commissions / brokerage	(689)	(707)	(689)	18	(0)	13
14	Premium / Maintenance Tax	1,485	1,449	1,273	(176)	(213)	14
15	Total Deductions	58,264	50,617	44,986	(5,631)	(13,278)	15
16	Net Underwriting Gain or (Loss)	(5,580)	(2,007)	(780)	1,226	4,799	16
17	Other Income or (Expense):		<u>-</u>				17
18	Investment Income	125	525	19	(506)	(106)	18
19	Investment Expenses (LOC Fees)	(123)	(120)	(120)	0	3	19
20	Sales Tax Refund and Other Income (Expense)	0	0	0	0	0	20
21	Member Assessment Income	0	0	0	0	0	21
22	Charge off's /Write off	(133)	(514)	(309)	205	(176)	22
23	Billing Fees	171	221	182	(39)	11	23
24	Total Other Income or (Expense)	39	112	(228)	(340)	(267)	24
25	Net Income (Loss)	\$ (5,540)	\$ (1,895)	\$ (1,008)	\$ 886	\$ 4,532	25
		÷ (5)5.5)	+ (1)033)	÷ (2)000)	, 555	÷ 1,552	

Table 2 Surplus and Key Operating Ratios (\$ in 000's)

		Α	В	С	D	E	_
		For the two	elve months ended D	ecember 31,	B2021 vs	B2021 vs	
		Forecast - 2020	Budget - 2020	Budget - 2021	B2020	F2020	i
1	Surplus (Deficit) Account:	' <u>'</u>					1
2	Beginning Surplus (Deficit)	12,133	12,133	5,838	(6,295)	(6,295)	2
3	Net Income (Loss)	(5,540)	(1,895)	(1,008)	886	4,532	3
4	Change in Provision for Reinsurance	(505)	0	0	0	505	4
5	Change in nonadmitted assets	(250)	0	(257)	(257)	(8)	5
6	Ending Surplus (Deficit)	\$ 5,838	\$ 10,238	\$ 4,573	\$ (5,666)	\$ (1,266)	6
7	Key Operating Ratios:						7
8	Direct:						8
9	Loss & LAE Ratio	44.3%	35.6%	35.6%	0.0%	-8.7%	9
10	UW Expense Ratio:						10
11	Acquisition	12.5%	12.7%	12.6%	-0.1%	0.1%	11
12	Non Acquisition	16.0%	16.7%	15.2%	-1.5%	-0.8%	12
13	UW Expense Ratio	28.4%	29.4%	27.8%	-1.6%	-0.7%	13
14	Direct Combined Ratio	72.8%	64.9%	63.4%	-1.6%	-9.4%	14
15							15
16	Net Combined Ratio	111.1%	101.9%	106.8%	4.9%	-4.3%	16
							ĺ

Texas FAIR Plan Association Proposed 2021 Annual Budget

Overview

The 2021 Budget for the Texas FAIR Plan Association ("TFPA" or "FAIR Plan") reflects an assumption of continuing decreases in written and earned premium due to declining policy counts offset by a decrease in operating expenses.

- ➤ Based on recent trends in policy counts and average limits per policy, and no 2021 rate change, the 2021 budget projects a decrease in direct written premiums to \$68.4 million, representing a \$9.5 million reduction (12.2%) from the forecasted 2020 Direct Written Premium of \$77.9 million. The 2020 Forecast and 2021 Budget does include the impact of the 2021 rate increase effective on August 1, 2020.
- ➢ Direct Earned Premium declines to \$73.0 million in 2021 compared with projected Earned Premium of \$81.7 million in 2020, a decline of \$8.7 million (10.6%). Net Earned Premium is budgeted to decline to \$44.2 million in 2021, down \$8.5 million from the \$52.7 million forecasted Net Earned Premium in 2020. Net Earned Premium equals Direct Earned Premium less Ceded Earned Premium (premium associated with reinsurance)
- Reinsurance is scheduled to be placed effective July 1, 2021, at a cost assumed to be equal to the amount spent in 2020 or **\$28.8 million**
 - Actual reinsurance costs will depend upon the net retention, limit purchased and market conditions. The budgeted reinsurance costs should be considered a placeholder until updated model output is available, the Governing Committee approves the reinsurance program and market conditions have become apparent in June 2021
- Losses and Loss adjustment expenses are budgeted at more typical levels producing an anticipated loss and LAE ratio of **35.6%**. The 2021 Budget assumes a "normal" spring storm season and no adverse development on year end 2020 loss reserves.
 - The Budget includes loss and loss adjustment expense (LAE) assumptions for nonhurricane losses, including fire, theft, etc. No provision is made for potential hurricane losses in the 2021 Budget.
- ➤ Total Operating Expenses (before allocations to Unallocated Loss Adjustment Expense ("ULAE") and Investment Expense) are budgeted to decrease \$3.3 million, or 18.3% from a forecast of \$17.9 million in 2020 to \$14.6 million in the 2021 Budget.
 - Operating expenses are budgeted to decline as the upgrade to the FAIR Plan Guidewire system is complete and resources are diverted from FAIR Plan to work on the TWIA Project Elevate.
- Commission expense to agents is expected to decline from the forecasted \$8.2 million in 2020 to \$7.3 million in the 2021 Budget, driven by continued declines in policy counts.
- Premium and maintenance taxes reflect a budgeted decline from \$1.5 million forecasted in 2020 to \$1.3 million in 2021
- > The budget results in a net loss of \$1.0 million compared to a \$5.5 million loss forecasted for 2020.
- ➤ Based on a 2021 budgeted net loss of \$1.0 million, surplus is projected to decrease to \$4.57 million at December 31, 2021 from the \$5.84 million projected surplus at December 31, 2020.

Key Assumptions

The 2021 Budget relies on the following key assumptions:

- Rate changes: no rate increases are budgeted for 2021.
- Total policies in force: decline by **7.3%.** Average limit per policy: decline by 8.2%
- Direct written premium: decreases by **12.2**%
- Reinsurance costs: assumed to be equal to the amount spent in 2020 or \$28.8 million
- Hurricane losses: no hurricanes losses in 2021 and no development on 2020 losses.
- Non-hurricane loss & loss adjustment expense ratio: 35.6%.
- Commission rate: **10.7**%
- Premium taxes, licenses and other fees: 1.86%
- Investment yields: **0.05**%
- \$40 million line of credit: renewed with same commitment fees as 2020.

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The following sections provide a more detailed analysis of key elements of the 2021 Budget.

Policy Count

➤ The 2021 Budget assumes a **7.3**% decline in policies in force (PIF), with policy count declining from a projected 73,753 at December 31, 2020 to **68,363** at year end 2021, a decline of 5,390 policies. This compares to the 15.4% or 14,715 PIF decline in 2019 and the projected 8.9% or 7,170 decline in 2020. **Table 3** below provides 5 years of policy counts by class of business.

Table 3
Historical Policy Counts by Class of Business

	Α	В	С	D	E	F	
	_		Policies in F	orce at Decei	mber 31,		
					2020	2021	
1	Class of Business	2017	2018	2019	Projected	Budget	1
2	Homeowners - HO3	50,159	41,555	34,253	31,308	29,653	2
3	Dwelling - DP2	52,453	46,475	40,379	36,900	33,723	3
4	Condominium - HO6	4,206	4,059	3,670	3,368	3,171	4
5	Tenant - HO4	4,171	3,549	2,621	2,177	1,816	5
6	Total	110,989	95,638	80,923	73,753	68,363	6
7	% Change	-8.6%	-13.8%	-15.4%	-8.9%	-7.3%	7

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Operating Expenses

- Total Operating Expenses (before allocations to Unallocated Loss Adjustment Expense ("ULAE") and Investment Expense) are budgeted to decrease \$3.3 million, or 18.3% from a forecast of \$17.9 million in 2020 to \$14.6 million in the 2021 Budget.
- ➤ **Table 4** below shows the Total Operating Expenses and allocations to Loss Adjustment Expenses and Investment Expense to derive Net Underwriting Expenses.

Table 4
Total Operating Expenses/Net Underwriting Expenses
(000's)

TFPA		Budget 2021 For	B2021 vs F2020		
1	Total Operating Expenses	14,621	17,903	(3,282)	1
2	ULAE Allocation	(3,324)	(4,703)	1,380	2
3	Investment Exp Allocation	(200)	(149)	(51)	3
4	Net Underwriting Expenses	11,097	13,050	(1,953)	4

- > The decrease in ULAE in the 2021 TFPA Budget versus the 2020 forecast is attributable to a \$942,000 decrease in salaries/wages and contractor expense in the Claims Department and a \$360,000 reduction in claim related IT consultants following the implementation of the Guidewire system at FAIR Plan.
- Net Underwriting Expenses are budgeted to decline \$1.95 million, from \$13.1 million forecasted in 2020 to \$11.1 million in the 2021 budget. This is driven by a \$1.5 million reduction in IT Professional Services expense, \$440,000 in IT personnel expense and reductions in other personnel related expenses as some employees are redeployed to work on TWIA Elevate. Additional detail regarding these items is provided below.
- Table 5 below provides a comparison of Net Underwriting Expenses by major category.

Table 5
Net Underwriting Expenses by Category (000's)

	Α	В	С	D	
		Budget	Forecast	B2021 vs.	
	Description	2021	2020	F2020	
1	Personnel Costs	6,302	7,152	(850)	1
2	Professional Services	1,872	3,270	(1,398)	2
3	HW/SW & Licensing	1,362	1,271	91	3
4	Rental & Maintenance	568	545	22	4
5	Travel Expenses	61	37	24	5
6	Postage, Tele & Express	399	324	75	6
7	Other Operating Expense	533	450	83	7
8	Net Underwriting Expenses	11,097	13,050	(1,953)	8

• Personnel Costs are budgeted to decrease by \$850,000 to **\$6.3 million** in 2021 compared to the forecast of \$7.2 million in 2020. See **Table 6** below.

- Salary and Wages for permanent employees is budgeted to decrease by \$308,000 to \$3.9 million in 2021 from \$4.2 million in 2020. This was largely driven by changes in the allocation from TFPA to TWIA in several departments due to Elevate and the implementation of TWIA legislative initiatives required by January 1, 2021.
- The decrease in Salary and Wages is accompanied by a reduction in Contractor and Temporary Help expense of \$280,000 which declines from a forecasted \$872,000 in 2020 to \$592,000 in 2021..

Table 6
Personnel Expenses
(in 000's)

	Α	В	С	D	
		Budget	Forecast	B2021 vs	
		2021	2020	F2020	
1	Salaries & Wages - Permanent	3,899	4,207	(308)	1
2	Contractor & Temporary Help	592	872	(280)	2
3	Payroll Taxes	309	333	(23)	3
4	Employee Benefits	1,402	1,679	(278)	4
5	Recruiting, Training & Other	100	61	39	5
6	Total Personnel Costs	6,302	7,152	(850)	6

• The overall allocation of Salary and Wages to TFPA decreased from a 2020 actual/forecast of 29.6% to 26.2% in the 2021 budget. The change in allocation accounted for \$488,000 of the \$308,000 decrease in TFPA salaries and was offset by \$180,000 in increases including the TFPA portion of merit increases. Table 7 below shows the impact of the 3.4% change in salary allocations away from TFPA towards TWIA.

Table 7
Impact of Changes in Salaries and Salary Allocations
(000's)

			(000 5)				
		Α	В	С	D	Е	
		Combined			%	%	
		TWIA and TFPA	TWIA	TFPA	TWIA	TFPA	
1	2021 Budget	14,876	10,977	3,899	73.8%	26.2%	1
2	2020 Forecast	14,189	9,982	4,207	70.4%	29.6%	2
3	Increase/(Decrease	686	995	(308)	3.4%	-3.4%	3
	Impact of Change in		488	(488)			
	Impact of Change in	Salaries²	506	180			
		=	995	(308)			

^{(1) 2020} Budget combined salaries X change in allocations

 Professional Services costs are budgeted to decrease by \$1.40 million from \$3.27 million forecasted for 2020 to \$1.87 million in 2021. Details of Professional & Consulting Services are provided in Table 8.

⁽²⁾ Change in salaries X new allocations

- Professional Services includes outside legal fees, underwriting surveys and inspections, outside auditors, disaster recovery vendors, IT consultants and other fees for outside services.
- Consulting services for IT decreased \$1.5 million as consulting contracts are now utilized primarily by TWIA for Project Elevate.

Table 8
Professional & Consulting Services, Net
2021 Budget vs. 2020 Forecast Comparisons
(000's)

		Professional & Consulting Services				
		Budget	Forecast	B2021 vs		
1	Professional & Consulting Services	2021	2020	F2020	1	
2	Legal	112	93	19	2	
3	Accounting & Auditing	76	72	4	3	
4	Information Technology	116	1,634	(1,518)	4	
5	Actuarial Services	20	26	(6)	5	
6	Omsbudsman Program	0	0	0	6	
7	Surveys & Inspections	546	517	29	7	
8	Disaster Recovery Services	143	148	(5)	8	
9	Other Services	859	780	79	9	
10	Professional Services, Net	1,872	3,270	(1,398)	10	

Other Income and Expense

- Other income consists primarily of earnings from investments and billing fees from policy operations. Other expense items include investment expenses such as bank charges and commitment fees related to our line of credit and charge offs of uncollectible accounts.
- Investment income is budgeted to remain low in 2021 due to the record low interest rate environment associated with the Federal Reserves efforts to stimulate the economy strained by the pandemic.
- Charge-offs, are budgeted at \$309,000 which is below historical levels, but higher than the 2020 forecast.
- Budgeted billing fees are anticipated to increase slightly from a forecast of \$171,000 to \$182,000 in 2021. This assumes that normalized billing operations resume in mid 2021 for approved convenience fees.

12. Future Meetings February 22, 2021 – Webinar May 17, 2021 – Webinar August 2021 – TBD